

# SHAREHOLDER ACTIVISM– Addressing the opportunity/challenge

*A Presentation by FCPA Eric  
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# CREDIBILITY STATEMENT

- FCPA Eric Kimani, LLB (Laws)
- 30 Years in the Board room
- Current Chair Board Audit:
  - - I & M Bank
  - - Kibo Fund Private Equity- Mauritius
- Previously CEO at Sameer Africa, KTDA
- Trained at Centre for Corporate Governance

# PRESENTATION OUTLINE

- What is Shareholder Activism?
- Is it Justified?
- The Opportunity
- The Challenge
- My thoughts

# What is Shareholder Activism?

- Definition- “Shareholder Spring”
- Practical examples
- Current status/justification

# THE OPPORTUNITY

1. Managerial complacency
2. Can be value-adding
3. Accountability/transparent
4. Fight oligarchy

## THE OPPORTUNITY (Cont)

5. Oversight over CEO pay
6. Better tax and law adherence
7. Long term view of owners
8. Less political involvement
9. Less corporate crime-Enron

# THE CHALLENGE

1. Disruptive

2. Self interests

3. Dancing to CEO's tune

## THE CHALLENGE (Cont.)

4. Lack of skills/training
5. See no evil; hear none
6. Misuse/politics



# WHERE DO WE GO FROM HERE?

1. boards developing best practices
2. An ever evolving.
3. Balancing power and accountability
4. Understanding stewardship
5. Training and education

# THE FINAL WORD

1. Common sense prevails
2. Balancing  
Power/Accountability
3. Expertise
4. Stewardship
5. Innovation