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# Taxation vs Borrowing for Revenue Generation

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# Presentation overview

- Government borrowing in Kenya
- Level and composition of tax revenue
- Tax policy challenges facing developing countries
- Comparative analysis
- Discussion

# Why the Government needs funds

The government needs funds for 3 main reasons:

- **Financing recurrent expenditure** - salaries, repairs and maintenance of public goods, stock of hospitals and schools
- **Capital expenditure** - building new roads, bridges, railway, hospitals
- **Financing emergencies** - Famine, El Nino, disease break outs (Ebola), wars, disasters

# Ways of raising funds by Government

- Borrowing (domestic and foreign)
- Taxes
- Sale of government property - shares in companies eg Safaricom
- Profits from investments - Dividends
- Grants from int'l organizations and govts



# Government borrowing in Kenya



# Government Borrowing

**Defined as debt owed by the govt for financing operations**

- a) Treasury Bonds (Maturity over 2 yrs)
- b) Treasury Bills (Maturity less than 2 yrs - 91 days, 182 days & 360 days)
- c) Sovereign bonds - Eurobond
- d) Borrowing from a supranational organization (eg the World Bank, IMF)
- e) Borrowing from friendly countries - bilateral and concessionary loans

# Government Borrowing - Categorization

This can be categorized based on debtors or tenure

- **By debt holders:**

- ✓ Internal debt (lenders within the country); and
- ✓ External/sovereign debt (owed to foreign lenders)

*Sovereign debt usually refers to government debt that has been issued in a foreign currency*

# Government Borrowing - Categorization

This can be categorized based on debtors or tenure

- **By tenure:**

- ✓ Short term - for one year or less;

- ✓ Long term - for more than 10 years; and

- ✓ Medium term - between 1 and 10 years



# Why should government borrow?

- Finance huge infrastructural capital projects - Superhighway, SGR
- To finance unforeseen events eg War, famine, drought
- Smooth government cash flows over the business cycle
- To adhere to the fiscal policy of not raising more taxes
- Monetary policy instrument:
  - Curb inflation (Mops out excess liquidity in the market)
  - Stabilize foreign exchange

# Negative effects of Govt Borrowing

- “Crowding out” the private sector - Govt borrowing pushes up interest rates
- Private sector may find it more profitable to invest in bonds than lending to the local market (the default case in Greece)
- Continued and excessive borrowing could significantly hamper economic development and affect the country’s credit rating - Japan

# Negative effects of Govt Borrowing

- Repayment of govt debt by printing more money would increase inflation and thus reduce the value of the invested capital
- Investors in bonds denominated in FX have exchange rate risk (depreciation)
- Countries issuing debt denominated in a foreign currency may be unable to obtain that foreign currency to service the debt

# Negative effects of Govt Borrowing

- **Excess borrowing may cause the stock of debt to grow, forcing the government to default on its debt**

*Famous cases of default:*

*Iceland in 2008 (debt 600% of GDP); and*

*After 2010, PIGS – Portugal, Italy Greece, Spain and Italy*

*These countries had to implement severe austerity programs to pay down their debt*

# Factors to consider before borrowing

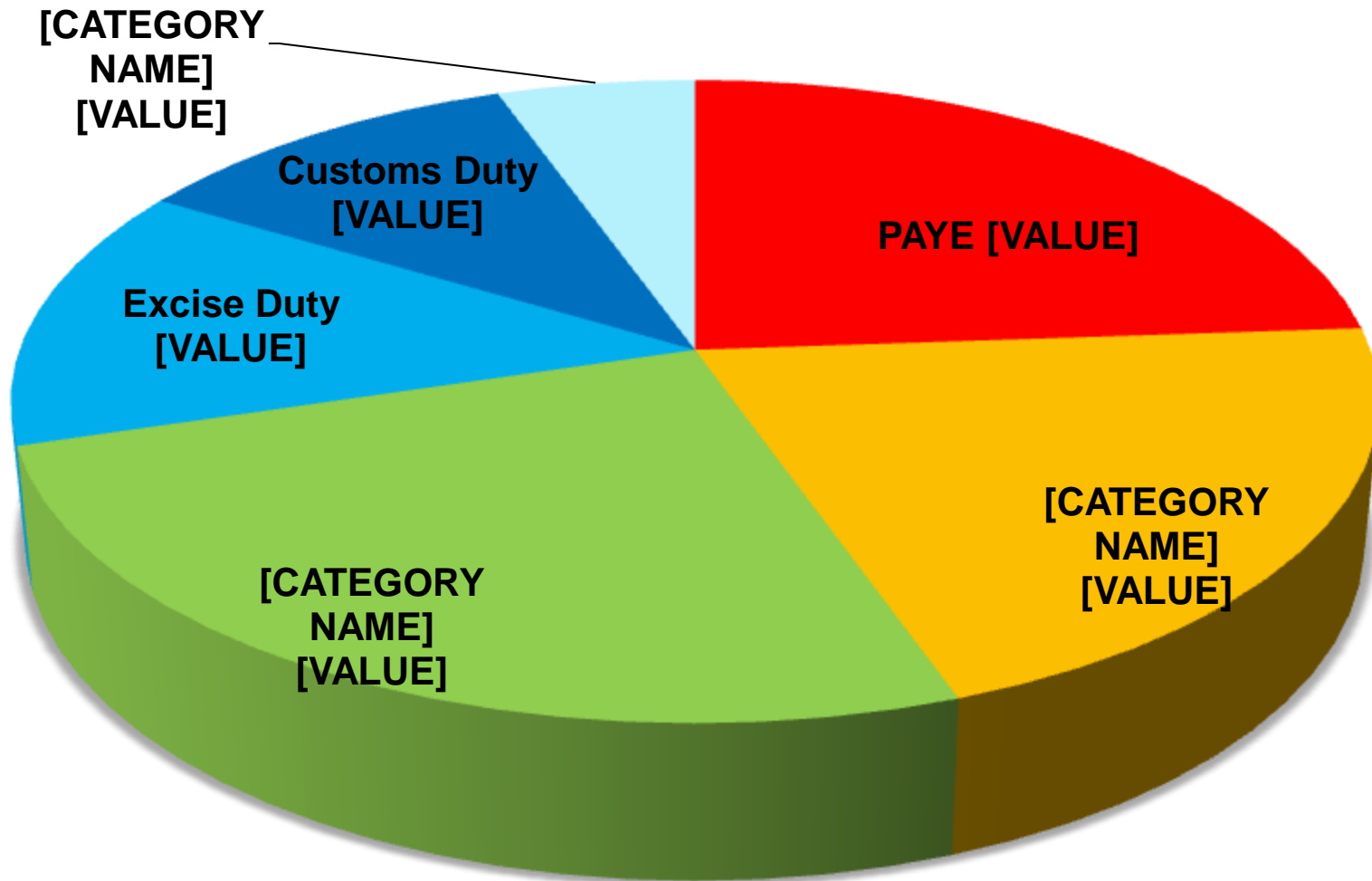
- Assess the expected value of the infrastructure to be constructed at least in future tax terms if not in direct revenues
- Purpose of the borrowing - development vs recurrent
- Determine the interest cost of the borrowing
- Determine if any future entitlements are being created by expenditures eg financing a public swimming pool may create some right to recreation where it did not previously exist, by precedent and expectations

# Taxation for revenue generation





# Composition of the national cake - 2013



# Tax policy for Kenya

- Taxation is the only practical means of raising the revenue to finance govt spending
- Establishing an efficient and fair tax system is challenging especially due to majority of workers who are:
  - ✓ Typically employed in agriculture or in informal sector where they are seldom paid a regular wage;
  - ✓ Paid in cash “off the books”; and
  - ✓ do not spend their earnings in large stores that keep accurate records of sales and inventories

# Challenges in tax policy

- **Under staffed/motivated/paid tax officials?**
- **No computerized operations** - addressed by iTax
- **Data opacity** - informal structure of the economy makes it harder to collect data and prevents policymakers from assessing the potential impact of major tax changes
- **Tax refunds - a light at the end of the tunnel?**

# Challenges in tax policy

- Marginal changes were often preferred over major structural changes:
  - Perpetuates inefficient tax structures
  - Modernizing our laws - Excise Bill, Income Tax Bill, VAT Act, 2013?
- Income tends to be unevenly distributed within the country
- Unexploited tax bases - personal income and property taxes and why their tax systems rarely achieve satisfactory “progressivity”

# Comparative view



# Analysis of debt as a % of GDP (2013)

Country	Debt to GDP ratio	Highest "PAYE" rate	VAT Rate
Brazil	56.80%	27.50%	19%
UK	90.60%	45.00%	20%
Japan	227.20%	50.84%	8%
Greece	175.10%	42.00%	23%
Italy	132.60%	43.00%	22%
<b>Kenya</b>	<b>51.70%</b>	<b>30.00%</b>	<b>16%</b>

Source: Eurostat



# Way forward?

- Delicate balance between debt and tax increases
- Alternative financing models - PPPs, BOOT, BOT etc
- Increasing the tax base:
  - CGT
  - Estate tax?
  - Informal sector tax - rework ToT
  - Extractive industries tax?
- Debt to finance economically sound projects - payback
- Reduce recurrent expenditure - weed out “ghost workers”

**Q & A**

**Session**



# Thank you

# Caveat

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