

The High Productivity Meeting









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LearningHub





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Solution Storming Session

Is a meeting necessary?



Is a meeting necessary?



Would skipping this meeting impede our ability to deliver value?

Could it be a Zoom or Basecamp meeting instead?



Start a Meeting

Start or join a video meeting on the go

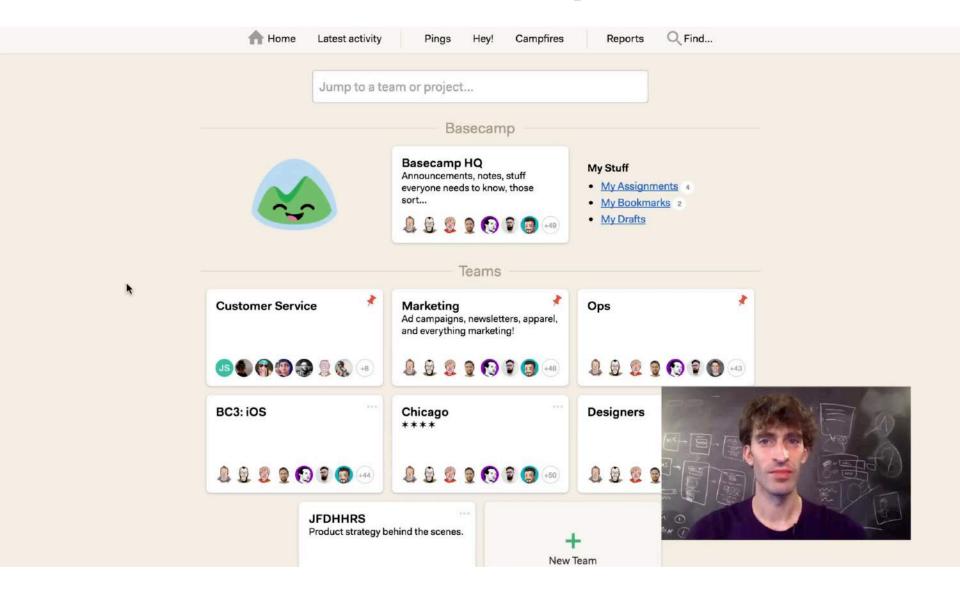




Join a Meeting

. . . .

Basecamp



If we have to have the meeting, can we do it in a room with no chairs?



Can we invite fewer people? How few?



Avg salary \$100k + 30% oncosts = \$130k Avg days worked per year 221 Avg hours worked per day 6.33 Cost pp per hour \$93 Cost per 12 person meeting \$1115

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What's the purpose of this meeting?



Pick one of the following, and you can only pick one. If it's more than one, skip the meeting.

- Inform people about the project
- Learn opinions or facts that will help you ship
- Discuss the project and gain input from interested parties
- Pitch or approve the idea

For updates you could a tool like Slack



For updates you could a tool like Slack



Problem: Disorganised

Solution:

The Action Agenda

- actions not topics
- specific inputs required from whom
- flag discussion items or brainstorm items
- mark decision items



Problem: Structure



Solution:

- 1 page dashboard to review numbers
- Move admin items to before the meeting and get it done in 1-2 minutes
- Move financial discussion to end of the meeting
- Fewer slides. More discussion.
- Require SMExperts from team to attend parts
- Deep dive into one topic per board meeting
- · Board members to do work list of asks each time

Problem: Too Lengthy



Solution:

Create a Culture of Sticking to the Action Agenda

- ruthless timekeeping appoint someone
- lead by example on time starts
- if you finish early, avoid Parkinson's Law

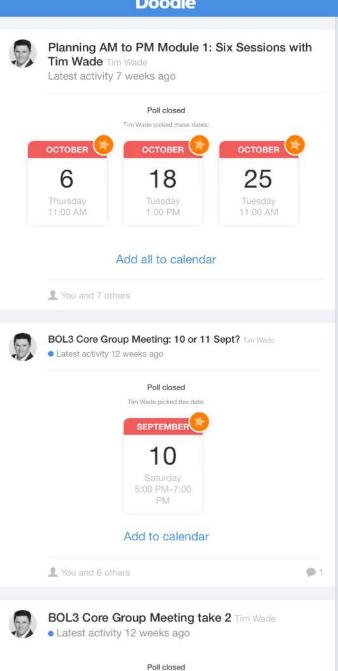
Problem: Scheduling



Solution:

Board meetings: by July for next year, max 3hr, lunch/dinner prior Others: use tools like Doodle

Doodle



Tim Wade picked no options.



Agree on a date →







Problem: Non-Attendance



Solution:

Clarity, Consequences and Culture

- Fun
 - Rotary: Sergeant at Arms
 - Stickk
- Serious
 - Have the Conversation
 - Missing board meetings: remove them
- Other
 - use alternatives like video calls



Problem: Unprepared

Solution:

Create a Board book

- contains dashboard or data
- updates and key issues
- action agenda and key items to discuss, decide, and pre-work required
- distribute 3-4 days prior
- what to do if it's unread?



Problem: No Decision

Solution: Prep for your decision making method

- "Autocratic" The team leader makes the decision without soliciting input.
- "Democratic" The group reaches a decision by taking a vote.
- "Participative" The leader requests input and incorporates this information in the decision-making process.
- "Expert" The team delegates the decision to an expert or subgroup of experts.

- making method
 "Averaging" The team makes a compromise decision by using parts of different proposals to create a new proposal or by using a numerical average.
- "The Plop" The group discusses an issue but leaves it unresolved.
- "Consensus" Team members use an interactive process of sharing information and reaching a decision people can abide by even if they don't agree on every point.

Problem: Non-Engagement



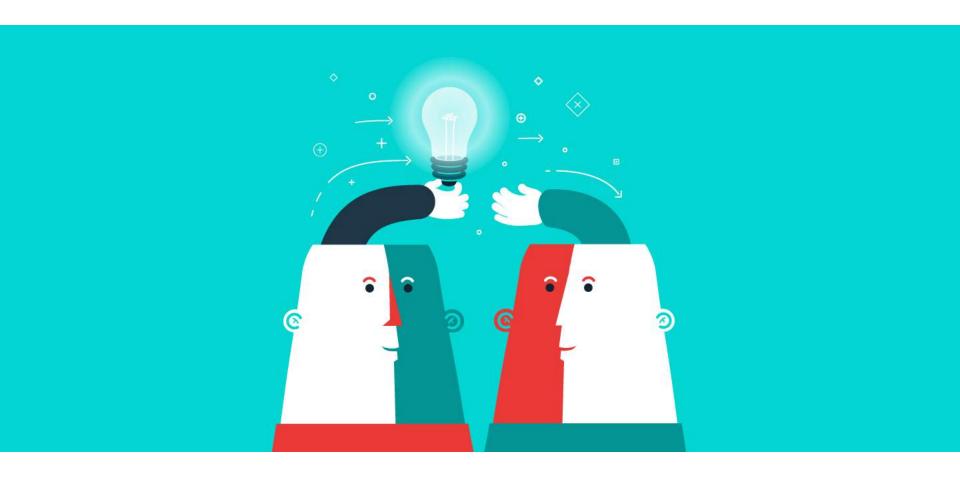
Solution:

- 1. People haven't prepared have pre-meetings
- 2. Avoid conference calls instead use tools like Zoom
- 3. People are "multitasking" set some ground rules

After we're finished, how will we know if the meeting was a success?



Share insights and commitments





52 Productivity Tips

from Tim Wade's Time Mastery Program

GOALS

Productivity Tip 1:

Write down your goals, outcome measures, specific tasks & deadlines.
Writing them down is the key.

Productivity Tip 2:

Games have a vision, goal, purpose, rules, execution plan, reward and conclusion. Is your life missing these elements? Establish your rules.

Productivity Tip 3:

Stop. Align your activities and actions with YOUR current top 5 life priorities. Eliminate irrelevant actions. Start.

Productivity Tip 5:

Skip stuff that isn't important. Tip 4 wasn't important so we skipped it.

Productivity Tip 6:

Productivity increases if you know exactly what to do now and what can be delayed. Get clarity on your purpose.

Productivity Tip 7:

checkpoint: VISION: where are you going? MISSION: how are you going there? PURPOSE: why are you going there? Write.

Productivity Tip 8:

Make your next 90-day goals specific and clearly identifiable. Target accomplishment over mere activity.

MEASURES

Productivity Tip 22:

Measure your progress. By quantity, quality or time. Measures enable improved decisions to maintain goalward direction.

Productivity Tip 23:

Set regular checkpoints: Review What You Do. Change what doesn't work first. THEN improve what does. Journal insights.

Productivity Tip 25:

If a repeated task has several distinct parts, time yourself for each part. Comparatively, which can you improve?

Productivity Tip 26:

Use the stopwatch in your phone or iPod, or buy one. Time the various things you do. Journal & respond to



Productivity Tip 17:

Procrastinate your procrastination. Increase self-control. Delay immediate gratification for better long term rewards.

Productivity Tip 18:

Manage your distractions. Turn off the phone, chat, alerts, even the Net if you don't need it immediately.

Productivity Tip 20:

Concentrate. Work for your outcome. If distracted activate a solution. Schedule it for later if need be. The outcome!

Productivity Tip 21:

Love games? Use them as a reward for effort complete not a procrastinator for effort next week.

STAKEHOLDERS

Productivity Tip 40:

Need more than 24hrs in a day? Buy someone else's time. You do the complex, they do easily trainable, systemized tasks.

Productivity Tip 41:

Sit with your staff for the day and help them complete tasks. Ask for feedback on how you can help them help you.

Productivity Tip 42:

Outsource work you are neither good at or don't enjoy ONLY if the saved time is used for more profitable productivity

Productivity Tip 43:

Get 2 or 3 people together & agree to POWERWORK for 24 minutes, even on different tasks. Then update, reward & repeat.

Productivity Tip 44:

Ask for help. Expand your network. include a broad range of skilled individuals.

Productivity Tip 45:

Reduce frequency or duration of meetings by 50%. Why? Most start late, expand unnecessarily, and are unprofitable.

PRESSURE

Productivity Tip 76:

Go and tell someone what you are going to get done in the next hour and ask them to hold you accountable to

Productivity Tip 77:

Commit to a giant presentation where an audience are paying to come to

Productivity Tip 78:

Work on your laptop in another room without your power pack. Battery life will be your countdown timer. NB:

Productivity Tip 79:

Send out the invitations! There's nothing quite like arriving guests to ensure that delivery is complete.

FORT

ctivity Tip 72:

o It... for 12 minutes. Give permission to stop after 12 & remove the Prolonged Effort

ity Tip 73:

paid ONLY by results, not e, what would you do What's not important?

Tip 74:

turn for tweaking work val. Stamp DRAFT at Send for feedback to

Productivity Tip, try ys. If it works for else try another.

DELEGATION

Productivity Tip 46:

Delegate up, down and across, UP: have manager re-prioritise conflicting task delivery dates based on estimated effort.

Productivity Tip 47:

Delegate up, down and across, DOWN: assign it. But if only you can do it, invest. Develop others to help

Productivity Tip 48:

Delegate up, down and across. ACROSS: ask peers to help you complete, or to show you how to do.

Productivity Tip 49:

If you're delegating, help the recipient prioritise and plan their workload. Else their yes, then no, makes you slow.

Productivity Tip 50:

Understand your gift, and give it. Don't waste your gift-giving time by trying to do what others are gifted at.

Productivity Tip 51:

Encourage. Be sure to acknowledge your recognition of their internal effort and choices they made to complete

Productivity Tip 52:

Open new email msg. Review your staff's work. Dot point each TWEAK. Reorder to priority. Send.

ORGANISATION

Productivity Tip 65:

The key to going the distance is the discipline of running every day. Develop systems for prepared productive output.

Productivity Tip 66:

Prepare your environment. Working without clutter enables greater dedication of focus through minimising

Productivity Tip 67:

Divide your workday into 4 "Specialist" 90-min chunks. Then BE a Specialist: email, sales, staff time...20 chunks/

Productivity Tip 68:

Add 4 columns to your task list: \$ now, \$ later, fun, length of task. Rank the columns: 0-5 (a lot). Priority clear?

Productivity Tip 69:

Create a folder of templates or a document of frequently used sentences or paragraphs. Organise,

Productivity Tip 70:

Constant customisation is costly in time and effort. Build a reusable proposal. Market it. Then customise the bites.

Productivity Tip 71:

Have at least 2 monitors for your computer. Think Batman. 75 screens.

CELEBRATION

Productivity Tip 92:

You've high standards for yourself, good. But balance self-criticism. Celebrate YOUR wins MORE. Practice

*Excellence is an art won by training and habituation.

We do not act rightly because we have virtue or excellence. but we rather have those because we have acted rightly.

We are what we repeatedly do. Excellence, then, is not an act but a habit. Aristotle



TIME

Productivity Tip 9:

Productivity Tip 10:

Productivity Tip 11:

Productivity Tip 12:

Productivity Tip 13:

Productivity Tip 14:

Productivity Tip 15:

Productivity Tip 16:

productivity.

ifxvfr

complete.

The work always expands to fill the

time for each piece you wish to

time available. So give yourself less

Allow twice as long to do a task as you

momentum, incompletion builds ToDo

Book regular times in your calendar to for tasks to be COMPLETED. This appointment is with you and your task.

Use 1st 90mins of day on most

important, hardest or most put off item

on your "Too Due" list. http://wwrl.nl/

Set a timer for 12 minutes & begin your task. Journal the result, any

Email is a deferrable workload. Don't

make it immediate. Check email only 3

times a day. Keep replies short. Else

Don't defer a phone call to volcemail if

you can take it. To listen to it and then call back doubles the call length.

Schedule time offline, Isolate work you

can complete offline and go "disconnected" for 2 hours. Compare

distraction and any emotion.

initially estimate. Completion builds

get slides, resources, survey results and more at

tim.sg



YES

