

REVENUE IN SMEs

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“Many SMEs pursue optimization of taxable profit (i.e., minimizing taxes)”

Do you agree?

What is an SME?

According to IASB

- (a) do not have public accountability, and
- (b) publish general purpose financial statements for external users.

No limit on the size of an entity

What is an SME?

Depends the focus; but:

TURNOVER: > Kes. 5 million to < Kes. 1 billion per annum

EMPLOYEES: > 10 to < 100

IFRS adoption by Emerging Nations

5

- Why did Kenya adopt IFRS in 1999?
 - increase the relevance and quality of financial statements issued (Sellhorn & Gornik-Tomaszewski, 2006) – benchmark, what are the alternatives?
 - legitimization act (Irvine, 2008)
- Benefits: increased transparency, economic opportunities and enhanced competitiveness, lower CoC? Market efficiency?

Key milestones

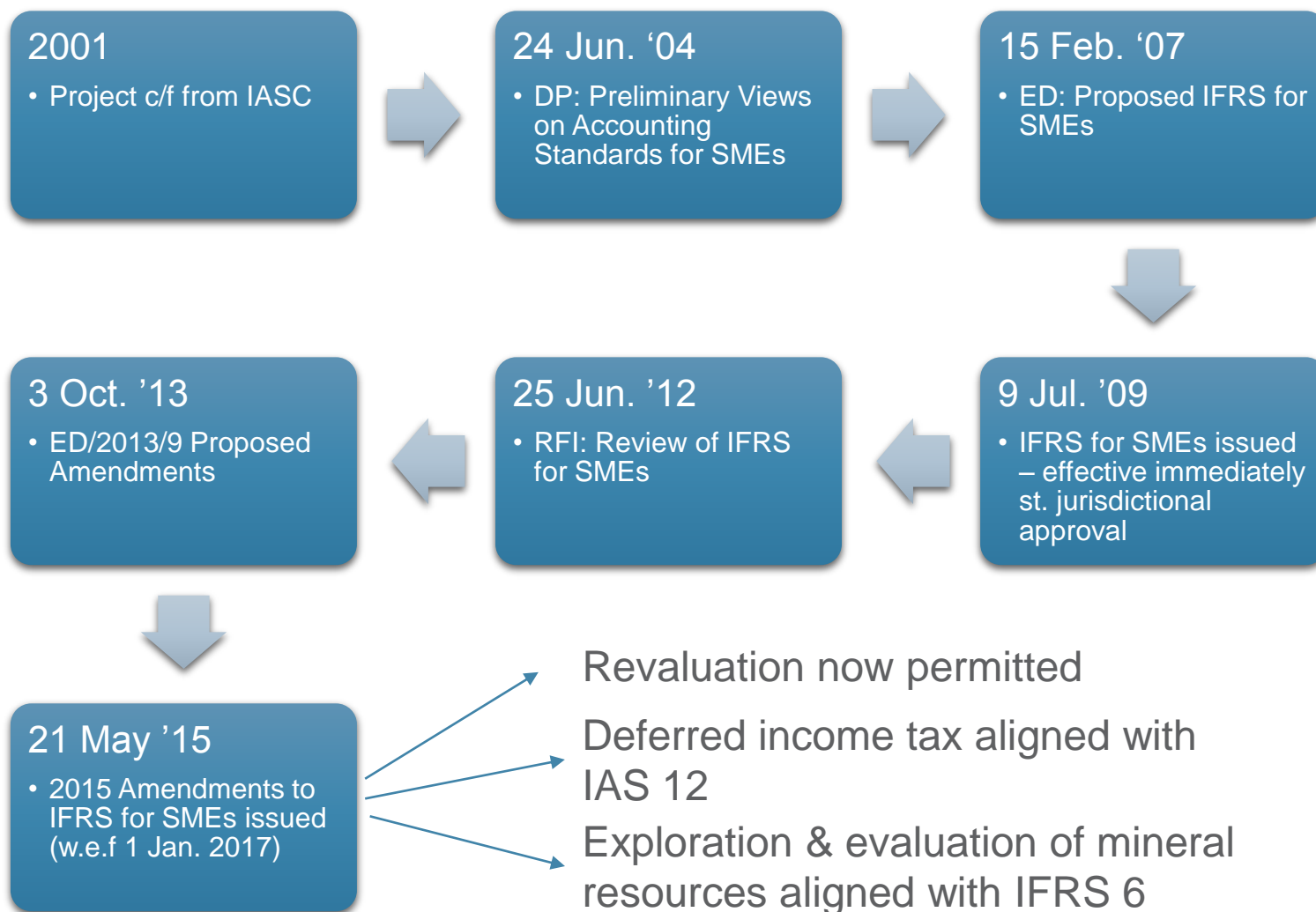
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- Topics not relevant to SMEs are omitted:
 - interim financial reporting, segment reporting, special accounting for assets held for sale and earnings per share
- Where full IFRSs allow accounting policy choices, the IFRS for SMEs allows only the easier option.
- Many of the principles for recognising and measuring assets, liabilities, income and expenses in full IFRSs are simplified.
- Significantly fewer disclosures are required, the standard has been written in clear, easily translatable language.

To further reduce the reporting burden for SMEs, revisions to the IFRS will be limited to once every three years.

The Journey: IFRS for SMEs

8



Implementation of IFRS for SMEs in Emerging Economies: Stakeholder Perceptions in the Czech Republic, Hungary, Romania and Turkey

Cătălin Nicolae Albu

- Albu et al. (2013) [& 13 others!]
- Differences exist between stakeholder groups and in a number of countries on preferred implementation approach of IFRS for SMEs
 - Mandatory adoption?
 - Voluntary adoption?
 - Convergence of national regulations with IFRS for SMEs? – **less supported by auditors!**
- Most support for the convergence approach.

Contents of the *IFRS for SMEs*

10

- **Section**
- Preface
- 1 Small and Medium-sized Entities
- 2 Concepts and Pervasive Principles
- 3 Financial Statement Presentation
- 4 Statement of Financial Position
- 5 Statement of Comprehensive Income and Income Statement
- 6 Statement of Changes in Equity and Statement of Comprehensive Income and Retained Earnings
- 7 Statement of Cash Flows
- 8 Notes to the Financial Statements
- 9 Consolidated and Separate Financial Statements
- 10 Accounting Policies, Estimates and Errors
- 11 Basic Financial Instruments
- 12 Additional Financial Instruments Issues
- 13 Inventories
- 14 Investments in Associates
- 15 Investments in Joint Ventures
- 16 Investment Property
- 17 Property, Plant and Equipment

- 18 Intangible Assets other than Goodwill
- 19 Business Combinations and Goodwill
- 20 Leases
- 21 Provisions and Contingencies
- 22 Liabilities and Equity

• 23 Revenue

- 24 Government Grants
- 25 Borrowing Costs
- 26 Share-based Payment
- 27 Impairment of Assets
- 28 Employee Benefits
- 29 Income Tax
- 30 Foreign Currency Translation
- 31 Hyperinflation
- 32 Events after the End of the Reporting Period
- 33 Related Party Disclosures
- 34 Specialised Activities
- 35 Transition to the IFRS for SMEs
- Glossary
- Derivation Table

Topic 1.6

Section 23 *Revenue*

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The accounting requirements applicable to small and medium-sized entities (SMEs) are set out in the *International Financial Reporting Standard (IFRS) for SMEs*, which was issued by the IASB in July 2009.

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- **Section 23 combines** the topics covered separately in
 - IAS 18 *Revenue*
 - IAS 11 *Construction Contracts*
- The principles in Section 23 are the same as those in IAS 18 and IAS 11
- Section 23 includes an Appendix of examples

- **Section 23 covers revenue from**
 - Sale of goods
 - Rendering of services
 - Construction contracts
 - Use of an entity's assets by others:
 - interest,
 - royalties,
 - dividends received

- **But some specialised revenue is dealt with in other sections of *IFRS for SMEs***
 - Leases (Section 20)
 - Financial instruments (Sect 11 and 12)
 - Associates and joint ventures (Sections 14 and 15)
 - Investment property (Section 16)
 - Agriculture (Section 34)

- **Section 23 principles cover**
 - What is revenue
 - How to measure revenue
 - When to recognise revenue
 - Identification of the revenue transaction
 - Multiple deliverables
 - Disclosures

Definition of revenue

- Gross inflow of economic benefits during the period from the ordinary activities of an entity
 - Measured ‘gross’ (different from gains)
 - ‘Economic benefits’ means cash or other assets
 - Results in increases in equity (ie exchanges are not revenue)
 - ‘Ordinary activities’ (not one-off gains)

- **Example: Chain of 10 bicycle shops sells new and used bicycles and rents bicycles. This year it sold the land and building for one of its shops, which was closed.**
 - It has 3 types of revenue: Sale of new bikes, Sale of used bikes, and Rentals.
 - The proceeds from selling the land and building are not revenue (not ‘ordinary’); instead, this is presented net as a gain or loss.

Section 23 – Measurement principle

19

- **Principle: Fair value of consideration received or receivable**
 - Net of trade discounts, prompt settlement discounts, volume rebates
 - Does not include amounts collected on behalf of others, such as:
 - Sales tax, value added tax
 - Amounts collected while acting as an agent rather than principal seller (only the commission is revenue)

- **Example: Goods sold for 500, due in 60 days. Customer can take 10% discount if paid in 30 days.**
 - If customer gets the discount, revenue is 450.
 - Would be wrong to have revenue 500 and interest or some other expense of 50.

Section 23 – Example: ‘sale’ to agent

21

- **Example: We sell goods for 100 through an intermediary (agent) who gets a commission of 10. We own goods until sold to end users. We are responsible for defects and returns from end users.**
 - We have revenue of 100 and commission expense of 10 only when agent sells goods to end user.
 - Would be wrong to recognise revenue when goods are shipped to agent.

- **Example: We sell goods for 90 to reseller who sells them for 100. We accept returns from the reseller.**
 - We have revenue of 90 when goods are sold to the reseller.
 - We would accrue estimated returns at the same time.

- **Example: We sell goods for 100 plus 10 sales tax. We remit the tax monthly to the government. Buyer immediately pays us 110.**
 - We have revenue of 100
 - Would be wrong to have revenue of 110 and tax expense of 10

Section 23 – Deferred payment

- **Receipt of revenue is deferred**
 - If deferral is normal credit terms in the industry, revenue = contract amount (no discounting)
 - But if deferral constitutes a financing transaction, revenue = present value of all expected receipts. Discount rate is either:
 - Prevailing rate for similar instrument
 - “Implicit” interest rate that discounts cash flows to current cash sale price

Section 23 – Example: deferred payment

25

- **Example: We sell goods costing 1,500,000 for 2,000,000 due in 2 years interest free. Current cash price would have been 1,652,893.**
 - Financing transaction.
 - Up front revenue is 1,652,893. Profit is 152,893.
 - $PV = (FV) / ((1+int)^{periods})$
 - $1,652,893 = (2,000,000) / ((1+int)^2)$
 - Int. = .10 (10%) by solving the equation

- **Example, continued:**
 - Interest income year 1 = $1,652,893 \times 10\%$
= 165,289, unpaid, bringing receivable up to 1,818,182.
 - Interest income year 2 = $1,818,182 \times 10\%$
= 181,818, bringing receivable up to 2,000,000, which is then repaid.

Section 23 – Example continued

27

- Example, continued: Journal Entries**

1 Jan 16	Account receivable	1,652,893	
	Revenue		1,652,893
31 Dec 16	Account receivable	165,289	
	Interest revenue		165,289
31 Dec 17	Account receivable	181,818	
	Interest revenue		181,818
31 Dec 17	Cash	2,000,000	
	Account receivable		2,000,000

- **Exchanges of goods or services**
 - Do not recognise revenue if:
 - Exchange of similar goods / services, or
 - Transaction lacks **commercial substance**
 - Do recognise revenue if:
 - Exchange of dissimilar goods / services, and
 - Transaction has commercial substance

Section 23 – Measurement of an exchange 29

- **If revenue is recognised on an exchange of [dissimilar] goods or services, measurement hierarchy:**
 1. FV of goods/services received (adjusted for any cash transferred)
 2. FV of goods/services given up (adjusted for any cash transferred)
 3. If neither of above can be measured reliably, then revenue = carrying amount of asset given up (adjusted for any cash transferred)

- **Normally each individual sale transaction**
- But if ‘multiple deliverables’ may need to recognise revenue **for each component separately**, such as:
 - Sale of goods and subsequent servicing
 - Sale of goods and installation
 - Sale of hardware and software
 - Sale of software and future maintenance

Multiple elements: Illustration – used car dealership

31



Section 23 – Ex: multiple deliverables

32

- **Example: Normally, car dealer sells car for 10,000 and offers 3-year service for an extra charge of 400. As a promotion, dealer includes 3-year service as part of sale of a car for total price 10,200.**
 - *Multiple element transaction*
 - Revenue from sale of car = $10,000 / 10,400 \times 10,200 = 9,808$ (recognised at delivery)
BODMAS!
 - Revenue from service 392 recognised over 3 year service period

- **Occasionally, ‘multiple deliverables’ must be recognised as a single transaction to reflect the commercial substance:**
 - Sale of goods with a separate agreement to repurchase the goods at a later date

- **Sale of goods/services with customer loyalty awards**
 - In substance, this is a multiple deliverable
 - Allocate FV of consideration received to (a) the main sale and (b) award credits based on FV. Award credits become deferred revenue (liability) until redeemed.

Kes. 3.8 billion

The Estimated Worth of Unredeemed Safaricom Bonga Points (2015) -

<http://techmag.co.ke/redeem-safaricom-bonga-points/>



Section 23 – Recognition principle

36

- **Recognition** means incorporating an item that meets the **definition of revenue** in profit or loss when it meets the following criteria:
 - it is probable that any future economic benefit associated with the item of revenue will flow to the entity, and
 - the amount of revenue can be measured with reliability.

- **Sale of goods: Recognise revenue when**
 - risks and rewards are transferred;
 - seller has no continuing involvement;
 - amount of revenue is reliably measurable;
 - it is probable that seller will receive the revenue; and
 - costs incurred (including those to be incurred) can be measured reliably.

- **Sale of goods: When are risks and rewards transferred?**
 - Normally: Title is transferred and/or buyer takes possession
 - Risks are retained if:
 - Performance obligation beyond normal warranty
 - Sale contingent on buyer reselling
 - Significant remaining installation
 - Uncertainty about buyer returns

Section 23 – Examples: sale of goods

39

- **Example: Goods sold with 2-year warranty**
 - Warranty does not prevent revenue recognition if estimated cost is measurable. Normally not a separate deliverable.
- **Example: Seller retains title to goods sold until final payment is received**
 - Does not prevent revenue recognition if collectability is assured or measurable

- **Rendering of services:**
 - Recognise revenue based on stage of completion when the outcome of the transaction can be estimated reliably (see next slide)
 - Straight line if many service acts
 - Significant act(s)
 - Cost recovery method when outcome cannot be estimated reliably

- **Example: Security firm receives 10,000 to respond to alarms for 2-year period**
 - Service contract stage of completion is even over two years. $10,000 / 24 = 417$ revenue recognised per month.
- **Example: Law firm fee contingent on winning the case, otherwise nothing. Outcome unknown. Costs are incurred.**
 - Service contract, outcome cannot be estimated reliably. Costs = expense.

- **Stage of completion – outcome can be estimated reliably when:**
 - Amount of revenue is measurable
 - Collection is probable
 - Stage of completion at reporting date can be estimated reliably
 - Costs incurred and future costs can be measured reliably

- **Construction contracts:**
 - Recognise revenue based on stage of completion when the outcome of the transaction can be estimated
 - Cost recovery method when outcome cannot be estimated reliably
 - Normally each contract separately, but occasionally:
 - Split single contract into multiple
 - Combine multiple contracts into single

- **Construction contracts: Ways to estimate stage of completion**
 - Based on inputs: % of costs incurred to estimated total costs. (This is most common.)
 - Based on outputs:
 - Engineering survey of work performed
 - Physical portion of work that has been completed (eg km of road paved)
 - Exclude costs incurred for future activities (eg materials inventory and prepayments)

- **Construction contracts: Other points**
 - Costs whose recovery is not probable are an immediate expense
 - If a contract will probably result in a loss, immediately recognise the loss and a provision (onerous contract – Section 21)

Section 23 – Example: % of completion

46

- **Example: Contract signed X1 for 2,000. Initial cost estimate is 1,200. In X1 cost incurred 800. Estimated additional cost 400.**
 - For X1: % complete based on costs = $800 / 1,200 = 66.7\%$. Revenue = $2,000 \times .667 = 1,333$. Cost = 800. Profit = 533.
 - For X2: **Contract finished middle of X2. Total cost = 1,250.** Revenue 667. Cost = 450. Profit = 217.

- **Construction contracts where the outcome cannot be estimated reliably:**
 - Use cost recovery method:
 - Recognise revenue only to the extent of costs incurred whose recovery is probable
 - Recognise contract costs as expense when incurred

- **Example: Fixed price, 5-year contract for 100,000. Year 1, 5,000 costs incurred. Unable to estimate additional costs but (a) loss is unlikely and (b) collectibility is highly probable.**
 - Use cost recovery method
 - In Year 1 revenue of 5,000, costs of 5,000, profit of 0

Section 23 – Interest, royalties, dividends

49

- **Interest:** Recognise using the effective interest method
- **Royalties:** Recognise on an accrual basis in accordance with the substance of the relevant agreement
- **Dividends:** Recognise when the right to receive payment is established
- All of these assume collectability and measurement reliability

Section 23 – Example: interest revenue

50

- **Example: We buy zero coupon bond for 100,000, redeemable at 134,010 in 6 years.**
- $PV = (FV) / ((1+int)^{periods})$
- $100,000 = (134,010) / ((1+int)^6) \rightarrow int = .05 = 5\%$

Year	Interest at 5% x Receivable	Bond Receivable
	Debit Bond, Credit Int. Revenue	100,000
1	5,000	105,000
2	5,250	110,250
3	5,513	115,763
4	5,788	121,551
5	6,078	127,629
6	6,381	134,010

- Accounting policies for revenue recognition
- Amount of revenue for each category:
 - Sale of goods
 - Rendering of services
 - Interest
 - Royalties
 - Dividends
 - Commissions
 - Government grants
 - Any others

Revenue recognition

“ Revenue from sales of goods is recognised when the goods are delivered and title has passed. Royalty revenue from licensing patents for use by others is recognised on a straight-line basis over the license period. Revenue is measured at the *fair value of the consideration received or receivable, net of discounts and sales-related taxes* collected on behalf of the government.”

Section 23 Revenue by category

53

Note X Revenue

	20X2	20X1
Sale of goods	XX,XXX,XXX	XX,XXX,XXX
Royalties – licensing of patents	<u>X,XXX,XXX</u> <u>XX,XXX,XXX</u>	<u>X,XXX,XXX</u> <u>XX,XXX,XXX</u>

Section 23 – Disclosure: contracts

- Additional disclosures for construction contracts:
 - Revenue recognised
 - Method for determining revenue
 - Method for determining stage of completion
 - Gross amount due from customers (asset)
 - Gross amount due to customers (liability)

THE BIG TAKE-AWAY

**TOO HEAVY,
APPLY IFRS 15!**

**TO BE FAIR,
APPLY IFRS for
SMEs! Section 23**



IFRS 15: 5-STEP MODEL

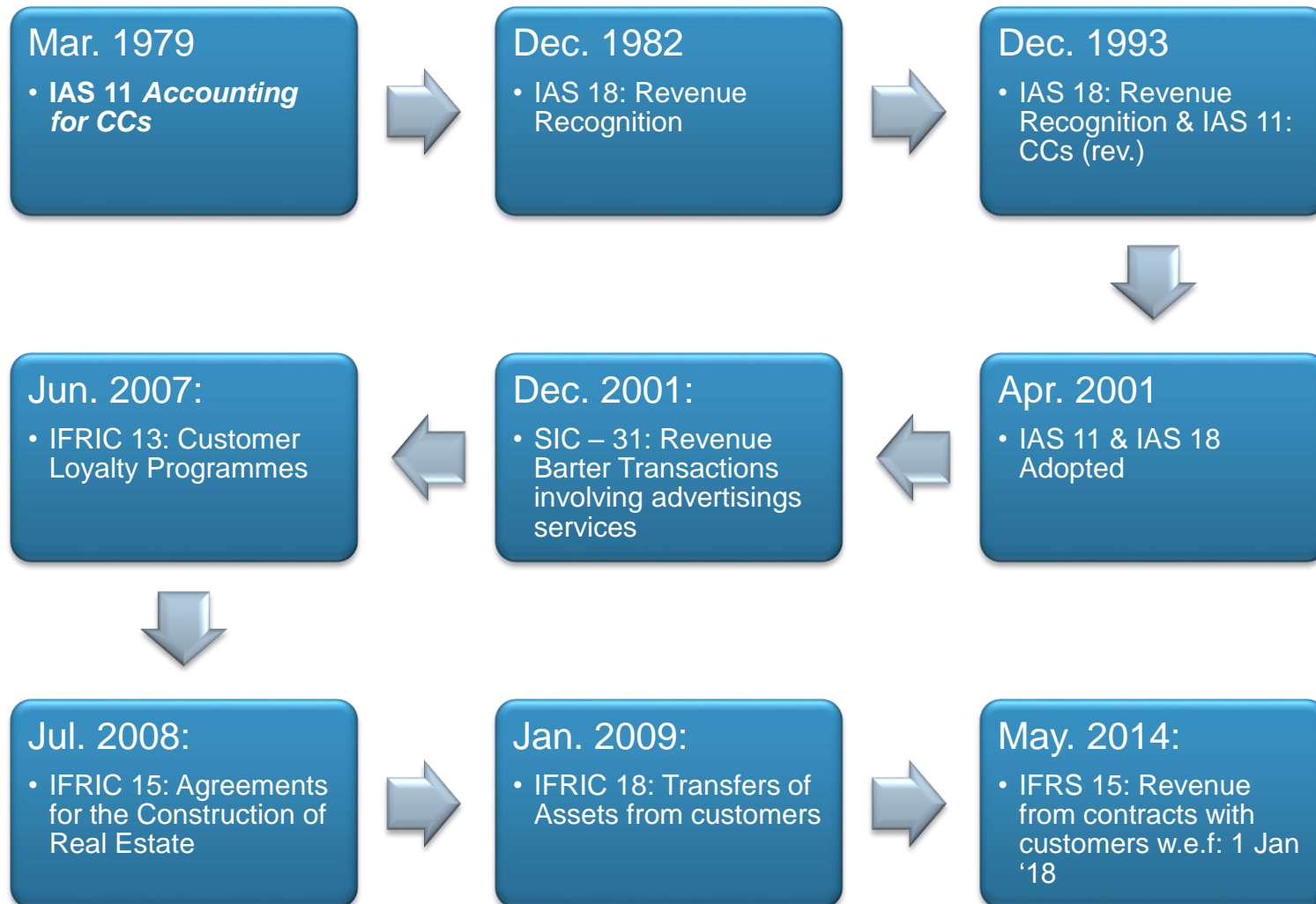


A Brief on IFRS 15

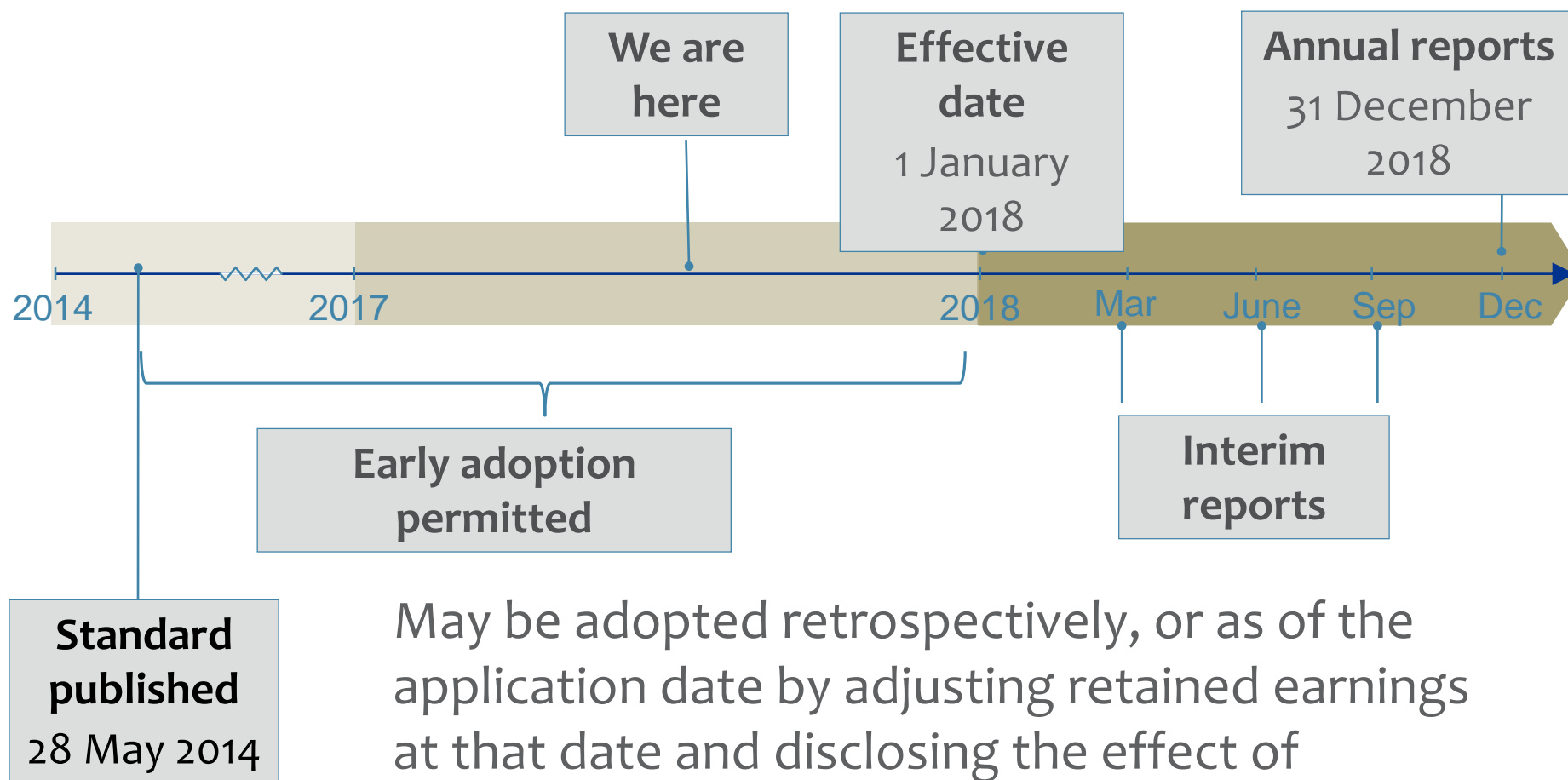
The Journey: IFRS 15

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IFRS 15-Effective date



May be adopted retrospectively, or as of the application date by adjusting retained earnings at that date and disclosing the effect of adoption on each line of profit or loss (the 'cumulative effect approach')

Standards superseded

IFRS 15 supersedes:

- (a) IAS 11 *Construction Contracts*;
- (b) IAS 18 *Revenue*;

Related interpretations

- (c) IFRIC 13 *Customer Loyalty Programmes*;
- (d) IFRIC 15 *Agreements for the Construction of Real Estate*;
- (e) IFRIC 18 *Transfers of Assets from Customers*; and
- (f) SIC-31 *Revenue—Barter Transactions Involving Advertising Services*.



Objective of IFRS 15

- Provide principles for reporting useful information to users of financial statements about the **nature, amount, timing** and **uncertainty** of revenue and cash flows arising from a *contract* with a *customer*.

IFRS 15: Differences with IAS 18 and IAS 11

IAS 18/11

Separate models for
-Construction contracts
- Goods
- Services

Focus on risk and rewards

Limited guidance on
-Multiple element arrangements
-- Variable consideration
-- Licenses

IFRS 15

Single model for performance obligations
-Satisfied over time
- Satisfied at a point in time

Focus on control

More guidance :
Separating elements,
Allocating transaction price, Variable consideration, Licenses, Options, repurchase agreements and so on...

The Five Step Model – Overview



1

Identify the contract with a customer

2

Identify the performance obligations

3

Determine the transaction price

4

Allocate the transaction price to performance obligations

5

Recognise revenue

Implement IFRS 15

IFRS box



I. Evaluate contracts with customers

1



II. Change your accounting system

6



III. Go back and restate open contracts



VIDEO ON IFRS 15

SOURCE: [HTTPS://WWW.YOUTUBE.COM/WATCH?V=XS0R1T7ZZBW](https://www.youtube.com/watch?v=XS0R1T7ZZBW)