

CHARMAN'S Newsletter











ellow Accountants, I wish to take this opportunity to thank all of you for your fortitude, commitment and dedication towards furtherance of our profession.

As you are aware, the events of 2017 had not only strained our economic foundation but also tested our democratic ideals. The August 2017 elections, which was followed by the nullification of the presidential election, provided a fodder for mutual mistrust that only ended when H.E President Uhuru Kenyatta shook hands with H.E Raila Odinga and agreed to work together towards bequeathing Kenya, a united and a prosperous country. The entire Institute fraternity commend the two leaders and vow to support any initiative that will coalesce our people together, and ensure timely realization of Big Four Agenda and eventual realization of Vision 2030.

However, the country is still grappling with a myriad of challenges that require our urgent and unequivocal attention. These challenges include but not limited to; political squabbling, mismanagement of public funds at the two levels of government, corruption, insecurity, simmering tension between executive and the judiciary, environmental degradation (famine, drought & water security), ballooning public debt and unemployment.

In this regard, we are called upon to rise to the occasion and help individually and collectively to mitigate the impact of the highlighted challenges. To start with, we should borrow a leaf from US former president, JF Kennedy who challenged his fellow countrymen when he said, 'Ask not what your country can do for you but ask what you can do for your country.'

EDITORIAL:

Members of the Council

Chairman FCPA Julius Mwatu

Vice Chairman

CPA Rose Mwaura

Chief Executive Officer

CPA Edwin Makori

Council Members FCPA Pius Nduatih FCPA Wycliffe Shamiah CPA Geofrey Malombe CPA Obare Nyaega CPA Susan Oyatsi CPA June Kivinda CPA Samuel Okello CPA Denish Osodo Ms Damaris Kimosop Editor Mbugua Njoroge

Staff Writer Valerie Alusa





Management of Funds at the two Levels of Government

media The local has been awash with news of misappropriation of hard earned taxes at the two levels of government. It is incumbent to note that as professionals we have a duty of care to ensure that we discharge our professional obligations with finesse and precision of a sharpshooter. We should behave like Eneke the bird, in Chinua Achebe's Things Fall Apart which proclaims that 'Since men have learned to shoot without missing, I have learned to fly without perching.' It follows that, since fraudsters have learned new tricks to defraud government entities, we as accountants should learn to deflate and scatter their diabolical plans.

As doormats of any financial transactions, we must ensure that our intent, actions and roles in such transactions are beyond reproach. If we act with care, guided by integrity, professionalism and credibility, then cases of corruption which are chocking to death our country and institutions will be a thing of the past.





witnessed an upsurge of defiance of court orders. This portends groom and is tantamount to defiling the old age precept of rule of law which has remained a true cornerstone for civilized and functioning democracies around the world. We call

to exercise their powers within the dictates of constitutional order. They must understand that constitutional delinquency does not pay but can boomerang and end up destroying the very institutions that they are seeking to safeguard.





Unemployment among the youth



egarding the issue of youth unemployment, it is important for the government to move with speed and implement its Big Four agenda:

- Revitalization of manufacturing sector
- Food security
- Universal healthcare
- · Affordable housing

The identified Big Four agenda has the potential of creating job opportunities for youth and propelling Kenya's development agenda to new frontiers. If the government lives up to its promise and boost the manufacturing sector, many jobs will be created. This

will ultimately subdue despondency that has become a hallmark of our unemployed youth.

However, for this to happen, the government should come up with incentives, review legal frameworks and tackle policy hinderances that stand in the way of vibrant manufacturing sector. One way of achieving this is through restricting imports or allocating quarters on some products to insulate local manufacturers from the vagaries of developed countries' manufacturing capabilities.

The government should also come up with incentives and subsidies that

would benefit cottage industries, agro-processing companies and other entities. Equally important, there is need for the government to ensure that Intellectual Property of Kenya's manufacturers are protected to safeguard against violation of these rights.

The government should consider reintroducing Geographical Indications Bill that was last presented in parliament in 2012. The issue of food production would benefit a great deal if the Bill regulating, protecting, and registering geographical indications in Kenya is put in place. This will ensure adequate value addition on agricultural produce.





Council activities

I would like to appraise you on the following activities and stakeholder engagements. The council is cognizant of the fact that for us to achieve our 2016-2018 Strategic Plan, constant engagement with our critical stakeholders is important. To this end the council held successful engagements with Auditor General FCPA Edward Ouko and the Deputy Head of Public Service Mr. Wanyama Musiambo.



ICPAK and devolution Agenda

n line with devolved system of government, the Institute is keen to devolve its function and ensure that members working and residing in counties other than Nairobi get world class services from the Institute. The Institute established a physical branch office in Mombasa and has now opned the second physical office in Kisumu. The Office will serve Nyanza Branch which comprise of Kisumu, Siaya, Migori, Homa Bay, Kisii and Nyamira.

ICPAK team held meaningful engagements with county governments of Kericho and Narok. During meeting with Kericho County Government and ICPAK team led by FCPA Julius Mwatu hailed Kericho county for its goodwill and its willingness to engage with professional bodies like ICPAK. He expressed his optimism in that



such collaborations will yield good results particularly in critical areas of public finance management. The Chairman revealed that the Institute will in the fullness of time establish a physical branch office as well as establish a CPA centre in Kericho. The Ag. Governor thanked ICPAK for the proposed initiatives at the County noting that Kericho government will extend necessary support in such endeavor. Kericho town is the headquarter of South Rift Branch. The Branch covers Kericho, Bomet and Narok Counties.

Meanwhile, ICPAK team led by CPA Fred Riaga made a courtesy call to the county government of Narok. The governor thanked the Institute for its continued role of safeguarding public interest and invited ICPAK Chairman to visit the county to discuss issues of mutual concern.

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ICPAK to Partner with the Executive Office of the President (EOOP)

CPA Julius Mwatu together with Vice Chairman Rose Mwaura and CEO CPA Edwin Makori made a courtesy call on Mr. Wanyama Musiambo, the Deputy Head of Public Service in his office at Harambee House. During the meeting FCPA Mwatu and Mr. Musiambo discussed at length on the need to bring into effect an MoU that will allow flawless collaboration between ICPAK and the EOOP. In the MoU ICPAK has committed to: offer technical support in development of policy where its expertise is relevant; establish a pool of expert volunteers and professional advisors for access by the parties as and when needed; offer technical support enhancing budget implementation, monitoring and execution; provide capacity building on technical aspects of



public financial management; provide capacity building of Audit Committees and to enhance quick and objective Disciplinary action toon errant members.

On its part, the EOOP is expected to: incorporate the Institute as a technical partner; facilitate consultations on development implementation government policies; engage volunteers expert and professional advisors in the various assignments as and when needed; partner with the Institute in the appointment and evaluation of professional accountants to various boards and entities in the public sector; collaborate in enhancing accountability in the public sector through joint ventures, programmes and activities; and partner in any other engagements as shall be mutually agreed from time to time.



A meeting of minds.



From left: CPA Okello, CPA Rose Mwaura, FCPA Julius Mwatu, Mr. Wanyama Musiambo and CPA Edwin Makori.







OAG Meets ICPAK Council

During our meeting with the Office of the Auditor General it was agreed that the Institute continues to engage robustly with his office. During a meeting between ICPAK Council and FCPA Edward Ouko the two entities agreed to collaborate in provision of audit work that may entail development of a framework where OAG shall seek the services of ICPAK practitioners on contractual basis. The Parties committed themselves to providing professional quality review and assurance and provide a platform for engaging private auditors who are subcontracted to do public audit work.

Additionally, the parties agreed to develop jointly an accreditation programme to qualify auditors to audit the identified sectors in the economy. The programme shall be subject to periodic review by ICPAK and OAG. "The parties shall exchange and share information through information through technical bulletins, journals, holding of joint workshops, seminars, exchange visits and attachments of the staff of the two parties where relevant, "said FCPA Julius Mwatu.



ICPAK Chairman FCPA Julius Mwatu (seated far right) with Auditor General FCPA Edward Ouko. He is flanked by ICPAK Vice Chairman CPA Rose Mwaura, ICPAK CEO CPA Edwin Makori, ICPAK council members and officials from OAG.





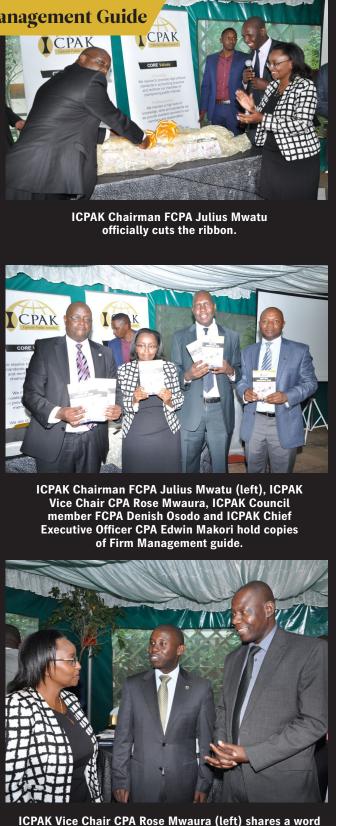


Launch of Firm Management Guide

rofessional accountants play a crucial role in the country's economic development. Thev contribute to the credibility of the financial statements which in turn builds the confidence of the shareholders, regulators and financiers in financial reporting. As such, delivery of high quality work should be the guiding principle practitioner. The for a International Financial Reporting Standards and International Standards on Auditing have shaped financial reporting and auditing profession. Frameworks built on these technical accounting standards can only be delivered by persons with technical know-how on the workings of these standards.

Towards this end, the Institute has launched 'Audit Firm Management Guide,' that aims at helping practitioners in their professional assignments.

"The guide will among others: equip **ICPAK** practitioners with technical skills and knowledge to be competent and efficient the market; expose practitioners to soft career skills such as human resources development and retention, branding and marketing that are essential for the growth of their firms; impart the professional accountant with practical



knowledge on partnerships. mergers and acquisitions in the accountancy profession. It will also leverage on with partnerships other professionals to complete the value chain to clients; capacity build practitioners important firm operational aspects such as revenue management, work flow management and utilization of audit techniques and tools," said FCPA Julius Mwatu during the launch of the Guide at the Hilton Hotel.

In summary the guide aims at honing the skills of practitioners to be efficient in the ever-competitive global economy. It will also enhance compliance to the professional requirements of practitioners in providing assurance services.

Moreover, it will improve the understanding of practicing members on their professional requirements. This in turn will lead to improved quality of services provided by practitioners.

It will also help practitioners to address opportunities and challenges; improve their competitiveness, profitability, and create an environment conducive to the provision of high-quality services.

"It is our hope that through this Guide, practitioners will be able to conduct their businesses seamlessly," FCPA Julius Mwatu noted in his key note address.

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with CPA Cliff Nyandoro (ICPAK Manager Technical

Services) and CPA Nebart Avutswa (ICPAK Ag. Chief

Manager Member Services) during the launch.





New KCA Board of Trustees (BoT) Appointed

FCPA Michael Waweru has been appointed as the new Chairman of KCA University Board of Trustees. The other members are FCPA Julius Mwatu, current Chairman ICPAK, FCPA Isaack

Shabir, CPA Dr. Winnie Nyamute and CPA David Abwoga. The newly appointed members will serve for a term of two years, effective 1st November 2017. The Council is in the process of

finalizing the appointment of remaining members. "I wish to most sincerely thank the outgoing BoT for having offered tangible leadership during their tenure,' said FCPA Julius Mwatu.













he Institute officially opened its second physical branch office in Kisumu on 16th March 2018. The new office is located at Mega Plaza, 2nd Floor. The branch office was officially opened by Mr. Nerry Achar CEC Finance, Kisumu County. Others who attended the inauguration ceremony included ICPAK Chairman FCPA Julius Mwatu, CPA Rose Mwaura, ICPAK Vice Chair, ICPAK Chief Executive Officer, Council members, ICPAK branch leaders among others. The new Branch is expected to bring services closer to more than 300 members in Nyanza region.







Inaugural ICPAK Youth Members Forum Held

The Institute held the Inaugural ICPAK Youth Members Forum on 12th March 2018 at Hilton hotel. The forum was aimed at updating participants on the plans and activities of the Institute targeting young members. The forum was also used to get feedback on their expectations from the Institute. The forum was graced by ICPAK Chairman FCPA Julius Mwatu and ICPAK Council members.



FCPA Julius Mwatu.



ICPAK Chairman FCPA Julius Mwatu (second left), ICPAK CEO CPA Edwin Makori, ICPAK Vice Chairman CPA Rose Mwaura, Council members-CPA Samuel Okello and CPA Susan Oyatsi during the event.



ICPAK youth members at the forum.

ICPAK Hosts 2nd Fellows Dinner

The 2nd ICPAK Fellow's dinner was held on 9th March 2018 at Intercontinental Hotel. The meeting brought together Fellows of the Institute and were appraised on ICPAK's strategy and governance of the profession. Among the attendees were ICPAK Chairman FCPA Julius Mwatu, ICPAK CEO, ICPAK past chairmen and Fellow members.





ICPAK former chairman FCPA Benson Okundi (left), ICPAK Vice chairman CPA Rose Mwaura and FCPA Pius Nduatih share a light moment.



ICPAK CEO CPA Edwin Makori (second left), FCPA Joe Gichuki, ICPAK former Chairman FCPA Steve Lugalia and FCPA Jim McFie in a jovial mood.





County Visits Engagements

he Institute paid a courtesy visit to the county assembly of Siaya on 15th March 2018. During the meeting, ICPAK Chairman FCPA Julius Mwatu engaged with the Deputy Clark of Siaya county Mr. Erick Ogega and pledged Institute's desire of building capacity for the Finance

and Planning committees. He also pledged to work closely in order to enhance the role of Public Investment Committee (PIC) and Public Accounts Committee.

The Institute also paid a courtesy visit to Deputy Governor Dr. James Ouko Okumbe and County Secretary Dave Anyona Kanundu. Among the issues discussed during

these meetings included on how to support accountants working within the county government as way of improving their professional output and maintaining their membership status.

FCPA Julius Mwatu met with CPA's working within Siaya County and discussed issues that they felt needed national office intervention.









Courtesy Visit to Kenya Ferry Services

FCPA Julius Mwatu, ICPAK Chairman paid a courtesy visit to the CEO of Kenya Ferry Services CPA Hamisi Gowa. During the visit the Chairman urged qualified CPAs working for KFS to register with Institute and to take advantage of ICPAK's vibrant CPD programmes. On his part, CPA Hamisi

requested the Institute to work closely with the office of the Auditor General to build capacity for the auditors in order to enhance the quality of financial in compliance with Chapter 12 of the Constitution and Public Finance Management Act of 2012.





FCPA Julius Mwatu ICPAK Chairman (left), CPA Hamisi Gowa and Coast branch Chair CPA Yusuf Juma during the visit.

PAFA to Adopt Integrated thinking and Reporting

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By CPA Patrick Kabuya, Senior Specialist, World Bank Group

t is in the interest of our continent that African countries start implementing Integrated Reporting (IR) as it is the future of reporting and of the accountancy profession. Besides enabling Organizations to provide a fuller and better picture of their ability to create value over the long term, it will result in auditors not only auditing 20% of Organizations' value (financial), but also playing a role in the assurance of the other 80%

(intangibles)." So, urged Prof Mervyn King, during the inaugural meeting of the Africa Integrated Reporting Committee (AIRC), which he chairs.

The Committee was established by the Pan African Federation of Accountants (PAFA) and the World Bank Group (WBG) to provide strategic thinking, and promote and support the adoption of integrated thinking and IR in Africa.





ICPAK Chairman with a section of PAFA Board members in South Africa.







CHEAPER OPTION
Kenya Tea Development Agency connects
five more of its factories to own power as it
looks to cut operating expenses. PAGE 34

Accountants urge tax reprieves to create jobs, seal revenue gaps

ICPAK says move will result in more factory set up that will widen revenue



BRIEFLY

AGRICULTURI

Meru eyes Sh500m coffee revival deal

Flower grower plans solar power project

Bad leaders dim public sector, says institute



Speak out on issues, Auditor General urges accountants

Auditor General Edward Ouko has urged accountants to do more than just organising forums if they are to arrest ram-

pant wastage of resources. Speaking at an economic symposium convened by the Insti-tute of Certified Public Accountants that started in Nairobi yesterday, Mr Ouko said Kenyans were desperate for a voice of reason and it was worrying when professionals took a back

He said accountants and auditors, usually charged with scrutinising expenditures, should reflect on their contribution to pertinent economic issues such as debt management, food secu-

"Do not end at symposiums. Go and make useful noises in the right policy forums. Be restless and remain engaged so that your influence is reflected in those policy directions and decisions,"

said Ouko.

He said while there was no doubt about Kenya's economic

ment valid questions.

He urged accountants to interrogate his reports and keep key issues alive so that they are addressed, adding that the country is taking too long to tackle

corruption.
"Our citizens silently expect

us to arise with a sword and slay us to arise with a sword and slay
the dragon of corruption. We
have prepared the sword long
enough and it is time to act."
He asked accountants to join
hands with other professionals
in determining county projects
instead of leaving the process at

in determining county projects instead of leaving the process at the mercy of politicians. [Patrick Alushula]

Kenya starts dollar bond sale despite IMF hurdle

Country cannot access standby credit facility at the moment because conditions have not been met



Briefing

KRA prohibits stripping of Zanzibar-bound cargo

prepares for a face-lift

Be Forward auto firm makes come

In the News

ICPAK asks government to fast-track bills

MONEY & MARKETS

africa.com | Thursday February 22, 2018 BUSINESS DAILY

Accountants say tax breaks way to spur revenue growth POLICY ICPAK believes that the current

fiscal consolidation approach has falled

Kenya can raise domestic revenue and shrink growing fiscal deficit by using tax incentives to encourage investment in job-creating industries, which will widen the country's tax base.

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years.
Such incentives include tax
holidays, exemption from duty
and VAT on imports of raw
materials and other imported

inputs for manufacturing and investment allowance on plant, machinery, equipment aduildings.

Employers can also get tax rebates for hiring fresh tax rebates, a scheme that is already being rolled out in the country.

already being rolled our in the already being rolled our in the country.

"We want to have tax policies which encourage investment, which encourage investment, ont chase away investors so not chase away investors so not accept that we create jobs that will reate job that we create jobs that will reate job that we create jobs that will reate job that we create job that will reate job that cause revenue leakages," said Mr Mwatu on the sidelines and Mr Mwatu on the sidelines of an economic symposium in of an economic symposium in Nairobi.

Nairobi.
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REVENUE KCPAK chairman Julius Mwatu and vice chairperson Rose Mwaura during a Press conference on Public Debt. Budget Policy Statement at the Safari Park Hotel, Nairobi yesterday. «SALARON NAU

(IFMIS) when fully implemented will play a big role since it will will play a big role since it will track public finance transactions all the way until payment."

Kenya's job creation has Kenya's job creation has not kept up with the growing population, putting a heavier burden on those paying tax

to meet the needs of the larger number of non-contributing

citizens.

Tax collection has therefore

Tax collection has the targer

been failing to hit the targer

amid a rising budget, leaving

the Treasury with no option

but to borrow from both the

We want to have tax policies which encourage investment, not chase away investors"

JULIUS MWATU I ICPAK CHAIRMAN

domestic and external markets to cover the deficit. Public debt now stands at Sh4.6 trillion, having more than doubled from Sh1.8 trillion five

doubled from Shl. 8 million five doubled from Shl. 8 million five years ago.

Kenya's fiscal deficit stands at Kenya's fiscal deficit stands at 8.9 per cent, with efforts to bring this down last year hampered by heavy spending on food and SGR imports, the former due to a bitting drought.

Cutting the recurrent budget a bitting drought.

Cutting the recurrent budget has also proved a difficult nut to have a standard nut to have a standard

Oserian seeks nod to produce solar power

James Kariuki kariuki@ke.nationn

Flower grower and exporter Oserian Development Company has applied for variation pany has applied for variation pany has applied for variation of the two megawart (MW) geofits two megawart (MW) geofits two megawart (MW) geofits which was power power bushing the same of solar energy from the firm, which uses geothermal steam to power bushems-from lighting hundreds of salf houses to heating its of staff houses to heating its greenhouses at night-plans to utilise roofs for laying sotor utilise roofs for laying solar panels.





The 34th ANNUAL SEMINAR

Date: 21st to 25th May 2018 Venue: Sarova Whitesands Hotel & Spa Theme: Pathways to Professional Pre-eminence

The Annual Seminar is a flagship event that attracts over 2,500 professionals drawn from public and private sector entities. The 34th Annual Seminar will also mark the beginning of the Institute's 40 years anniversary celebrations.

The seminar presents a unique opportunity to showcase products and services to an audience of over 2000 delegates drawn from the East African region. For event sponsorship and exhibition opportunities, kindly reach us through **raphael.nguli@icpak.com**.

Key Discussants;

- · The Big 4 Agenda, Which way for Kenya
- The East Africa Integration; The Unrealized Opportunities
- · National Values & Leadership; Getting back on Track
- County Assemblies Role and Oversight Mechanisms on County Expenditure
- Efficiency in Public Service Lessons from Rwanda
- Technology & Innovation in Accountancy
- · Public Financial Management; The increasing role of CPAs
- Amalgamation of State Entities / Parastatals; Realigning Purpose to Results
- Discipline in Profession: Challenges and Lessons from the Medical Profession
- Block chain and the role of the accountants
- · Integrated reporting and the value to organizations

THE ICPAK 34th ANNUAL SEMINAR



Gala dinner and a series of CSR activities such as Charity Golf tournament (scheduled for 23rd May 2018 at the Nyali Golf Club) among other related activities.

Sponsors:

















Charges are Kshs. 69.950 and Kshs. 79.950

for members and non-members respectively.

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We would love to hear from you, please send your thoughts, comments or even articles that you would like included in the newsletter to

accountant@icpak.com

CHARMAN'S Newsletter

