# The State of the Oil and Gas Sector in East Africa: Professional Preparedness – Knowledge and Skills Enhancement



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9<sup>th</sup> August 2018



#### Agenda





#### Section

Regimes and Governance

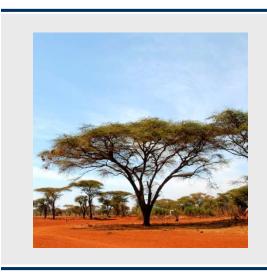
Oil Price Trends

East Africa Region

Key Challenges faced by the Industry

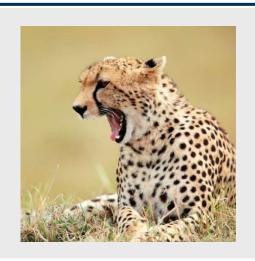
**Goods and Services Required** 

**Interactive Session** 



## REGIMES AND GOVERNANCE





#### Commonly Seen Oil & Gas Regimes/Agreements



O&G
belongs to
the
Contractor

Concessions/ Licences

- One of the oldest forms of a petroleum contract
- Based on land ownership where the land owner owns all the resources under the land ( and also the air above)
- Contractor has exclusive rights.
- Government benefits from taxes and royalties

Production
Sharing
Contracts (PSC)\*

- Ownership of the oil lies with the State.
- If the Contractor is successful, the Contractor gains the right to oil and sell an agreed proportion of the oil extracted.

**EAST AFRICA** 

O&G belongs to the State

Service Agreement

- Ownership of the oil lies with the State.
- Contractor does not have any ownership right to the oil in the ground.
- Contractor is simply paid a fee for its services in extracting the State's oil

\* Also commonly known as Production Sharing Agreements (PSA)

#### **Governance Structure**



#### Between the State and Contractor(s) ...

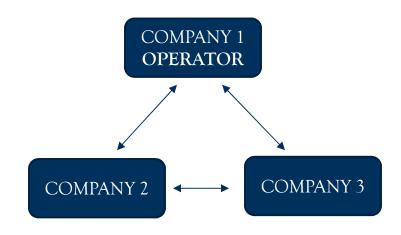
#### STATE

- PSC
- Applicable Laws and Regulations
- Rights & Obligations
- Budget Approvals
- Cost Recovery
- Sharing of Profit Oil
- Taxes and Royalties
- Participation Rights



### Between the Private Joint Venture companies (Contractors) ...

Typically unincorporated Joint Venture governed by a **Joint Operating Agreement (JOA)**:



- Rights & Obligations
- Decision making
- Joint Venture Billing



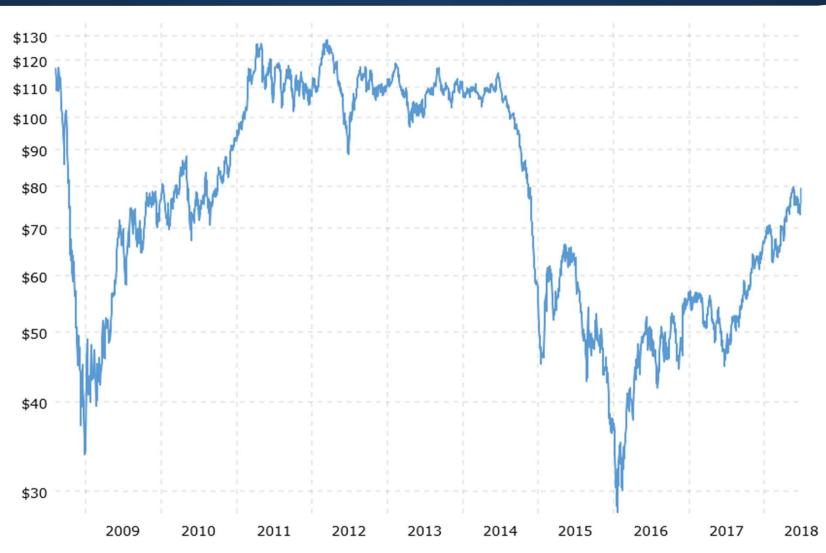
#### OIL PRICE TRENDS





#### 10 Years Oil (Brent) Price Trend





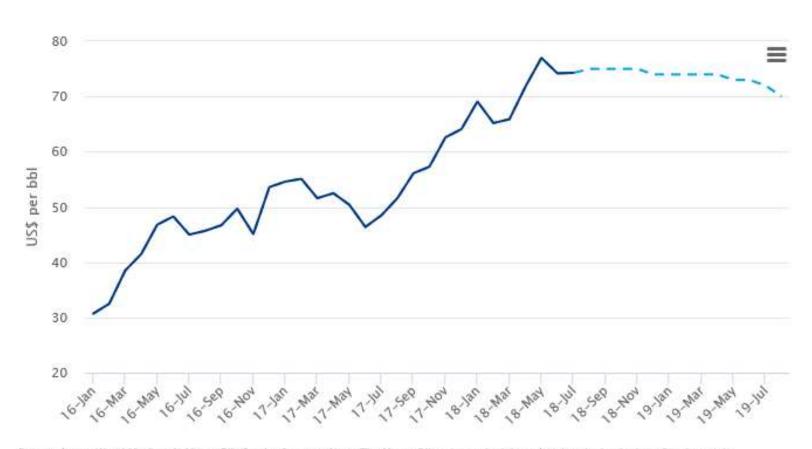
Source: https://www.macrotrends.net/2480/brent-crude-oil-prices-10-year-daily-chart

ICPAK: East Africa Oil & Gas Industry

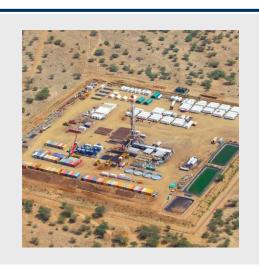
#### Oil Price Outlook



#### Brent price outlook (Nominal), August 2, 2018



Source: Argus, Wood Mackenzie Macro Oils Service forecast. Note: The Macro Oils price outlook is updated at the beginning of each month.



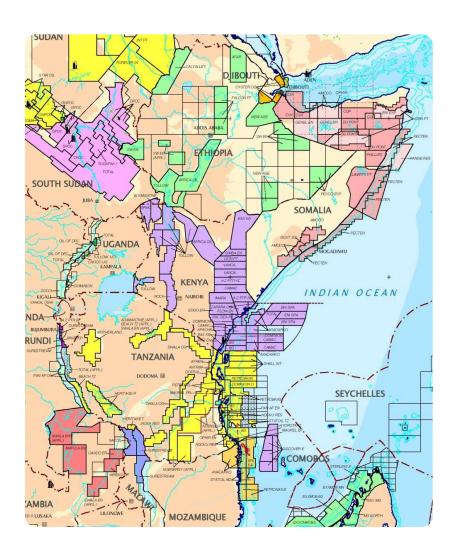
#### **EAST AFRICA REGION**







#### Overview of the Oil & Gas Industry in East Africa



The Eastern Africa region becoming a key player on the world oil and gas scene:

Country	Hydrocarbon Resources (billion boe)
Kenya	0.56
Uganda	1.7
Mozambique	10.2
South Sudan	1.5 - 2
Tanzania	2.5
Ethiopia	Exploration
DRC	Exploration & Appraisal

It is expected that >\$US 100 billion will be invested in the region in the next 15 years



## KEY CHALLENGES FACED BY THE INDUSTRY





#### Key Challenges Faced by the Industry

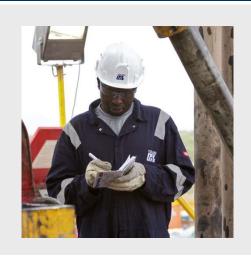


- High Risk
- Long life cycle and long investment period
- Significant Investment
- Specialist equipment required
- Broad base of input required manpower, goods and services
- Broad stakeholder base



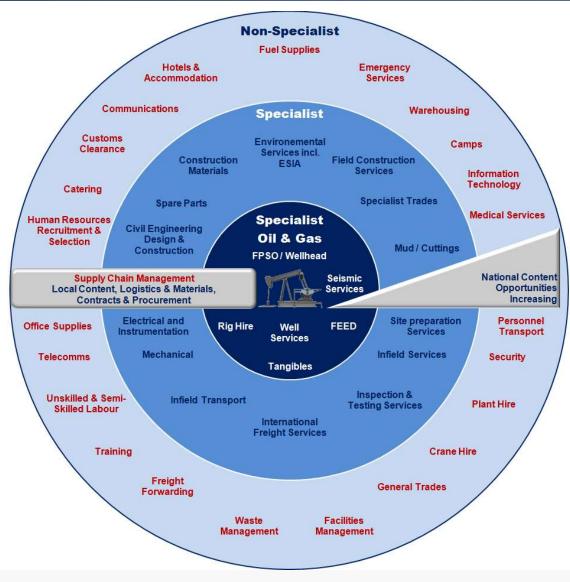
### GOODS AND SERVICES REQUIRED





## TULLOW

#### Typical Goods and Services Requirement



#### Let's narrow it down ...



Budgeting and Forecasting

**Cost Controls** 

Management,
Financial,
Operational
Accounting

JV Billing and Accounting

Tax:

PAYE, WHT,
Corporate Income
Tax
Customs
Capital Gains Tax

Compliance Advisory Audit

Legislation and Engagement

**Cost Recovery Audit** 

**Joint Venture Audit** 

**Treasury** 



### TEN SKILLS FOR THE FUTURE WORKFORCE



1 SENSE-MAKING

**DEFINITION:** ability to determine the deeper meaning or significance of what is being expressed



3 NOVEL & ADAPTIVE THINKING

**DEFINITION:** proficiency at thinking and coming up with solutions and responses beyond that which is rote or rule-based



COMPUTATIONAL THINKING

**DEFINITION:** ability to translate vast amounts of data into abstract concepts and to understand data-based reasoning



TRANSDISCIPLINARITY

**DEFINITION:** literacy in and ability to understand concepts across multiple disciplines



COGNITIVE LOAD MANAGEMENT

**DEFINITION:** ability to discriminate and filter information for importance, and to understand how to maximize cognitive functioning using a variety of tools and techniques



2 SOCIAL INTELLIGENCE

**DEFINITION:** ability to connect to others in a deep and direct way, to sense and stimulate reactions and desired interactions



4 CROSS-CULTURAL COMPETENCY

**DEFINITION:** ability to operate in different cultural settings



6 NEW-MEDIA LITERACY

**DEFINITION:** ability to critically assess and develop content that uses new media forms, and to leverage these media for persuasive communication



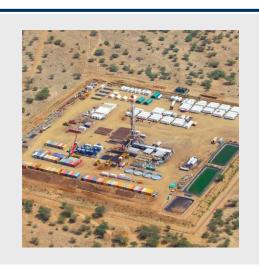
8 DESIGN MINDSET

**DEFINITION:** ability to represent and develop tasks and work processes for desired outcomes



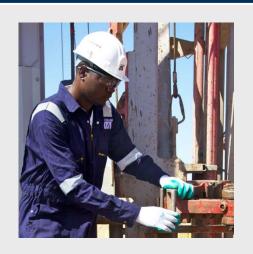
10 VIRTUAL COLLABORATION

**DEFINITION:** ability to work productively, drive engagement, and demonstrate presence as a member of a virtual team.



#### KENYA DEVELOPMENT





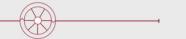
#### Project OIL KENYA Video







#### **INTERACTIVE SESSION**







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