

ILLUSTRATIVE GENERIC IFRS FINANCIAL STATEMENTS

KENYA LIMITED

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31ST DECEMBER 2020

Note 1: *This document provides an illustrative set of individual financial statements for a private company prepared in accordance with International Financial Reporting Standards (IFRS) and the reporting requirements of the Kenyan Companies Act, 2015 for accounting periods beginning 1st January 2020.*

These illustrative financial statements are intended as guidance for members of ICPAK. They are not an interpretation of IFRS and, where necessary, reference should be made to the specific standards. The presentation format is not the only acceptable form of presentation and other forms of presentation may be acceptable provided that they comply with the presentation and disclosure requirements of IFRS.

The Institute acknowledges the key contribution by RSM Eastern Africa LLP in preparing this document.

Note 2: *The following standards are not covered in these illustrative financial statements:*

- *IAS 20 Accounting for Government Grants and Disclosure of Government Assistance*
- *IAS 26 Accounting and Reporting by Retirement Benefit Plans*
- *IAS 27 Separate Financial Statements*
- *IAS 28 Investments in Associates and Joint Ventures*
- *IAS 29 Financial Reporting in Hyperinflationary Economies*
- *IAS 33 Earnings Per Share*
- *IAS 32, IFRS 7, IFRS 9 Financial Instruments - Complex financial instruments and hedge accounting*
- *IAS 34 Interim Financial Reporting*
- *IAS 41 Agriculture*
- *IFRS 1 First-time Adoption of International Financial Reporting Standards*
- *IFRS 2 Share-based Payment*
- *IFRS 3 Business Combinations*
- *IFRS 4 Insurance Contracts*
- *IFRS 5 Non-current Assets Held for Sale and Discontinued Operations*
- *IFRS 6 Exploration for and Evaluation of Mineral Resources*
- *IFRS 8 Operating Segments*
- *IFRS 10 Consolidated Financial Statements*
- *IFRS 11 Joint Arrangements*
- *IFRS 12 Disclosure of Interests in Other Entities*
- *IFRS 14 Regulatory Deferral Accounts*
- *IFRS 16 Leases - sale and lease-back transactions and lessor accounting for finance leases*
- *IFRS 17 Insurance Contracts (not yet effective)*

Note 3: *Each item in the illustrative financial statements is referenced (on the left) to the applicable requirements of IFRS and the Kenyan Companies Act, 2015. The following reference format has been used in this illustration:*

IAS 1-120(a): refers to International Accounting Standard 1, paragraph 120(a)

IFRS 7-21: refers to International Financial Reporting Standard 7, paragraph 21

CAs653: refers to the reporting requirements in section 653 of the Kenyan Companies Act, 2015

BP: refers to best reporting practice adopted in Kenya

DV: disclosure is voluntary

Note 4: *Text in bold italics within square brackets ([...]) represents guidance that does not form part of the Illustrative Financial Statements.*

Note 5: *Included as an Appendix to the illustrative financial statements, but not part of them, is a summary of new and revised Standards and Interpretations for 2020.*

ADDITIONAL DISCLOSURES ARISING FROM THE IMPACT OF THE COVID-19 PANDEMIC

The global COVID-19 pandemic, will have had an impact on the financial performance of many companies in Kenya. The specimen financial statements are generic and cannot reflect the circumstances of an individual company, but they have highlighted the need to disclose the impact of the pandemic within the "Business Review" section of the Report of the Directors, and to identify the areas where significant judgements or assumptions have had to be made about the impact of the pandemic (Note 2). The following notes focus on additional disclosures that may need to be made on accounting issues arising from the pandemic.

1 Going concern

For some companies the impact of the pandemic may be so severe as to create doubt as to the ability of the company to continue as a going concern for at least 12 months from the reporting date. The financial statements should be prepared on a going concern basis unless management either intends to liquidate the entity or to cease trading, or has no realistic alternative but to do so (IAS 1p25). The directors will need to carry out an assessment to demonstrate whether the going concern assumption is appropriate. When the directors are aware, in making their assessment, of material uncertainties related to events or conditions that may cast significant doubt upon the company's ability to continue as a going concern, those uncertainties should be disclosed in the financial statements. When a company does not prepare financial statements on a going concern basis, it should disclose that fact, together with the basis on which it prepared the financial statements and the reason why the company is not regarded as a going concern.

2 Valuation and impairment of non-financial assets

For assets measured at fair value, such as investment property or biological assets, key assumptions may need to be made about the ongoing impact of the pandemic after the end of the reporting period. Such assumptions should be disclosed in the financial statements. For assets measured at amortised cost, which could include property, plant and equipment, intangible assets and goodwill, the pandemic may have created indicators of impairment, in which case impairment testing will need to be carried out. The cash flow projections required for such testing are likely to involve significant judgements and key assumptions, which again should be adequately disclosed in the financial statements.

3 Expected credit losses

Financial assets will be the subject of a provision for expected credit losses. In determining whether credit risk on a particular asset has increased significantly since initial recognition, if reasonable and supportable forward-looking information is available without undue cost or effort then that information should be taken into account when making the assessment. The estimation of expected credit losses should also take into account such forward-looking information. This is again likely to involve significant judgements and key assumptions, which will need to be disclosed in the financial statements.

4 Rent concessions

If, as a result of the pandemic, the company has been given rent concessions by its landlord(s), under an amendment to IFRS 16, Leases, issued in May 2020, the company can opt not to account for this as a lease modification. If the company takes advantage of this practical expedient, it is required to disclose: (a) that it has applied the practical expedient to all rent concessions that meet the conditions in paragraph 46B of IFRS 16 or, if not applied to all such rent concessions, information about the nature of the contracts to which it has applied the practical expedient; and (b) the amount recognised in profit or loss for the reporting period to reflect changes in lease payments that arise from rent concessions to which the company has applied the practical expedient.

Kenya Limited
Annual report and financial statements
For the year ended 31st December 2020

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IAS 1-49	<i>[If supplementary information, such as a detailed schedule of operating expenditure, is to be included, it should be made clear that it does not form part of the audited financial statements.]</i>
IAS 1-10	<i>*[In these illustrative financial statements, the titles required by the Kenyan Companies Act, 2015 have been used.]</i>

Kenya Limited
Company information
For the year ended 31st December 2020

CA _s 654(1)	Board of directors
BP	Company secretary
IAS 1-138(a)	Registered office	L.R. No.th Floor, Building Street/Road P.O. Box Nairobi, Kenya.
	Independent auditor Certified Public Accountants P.O. Box Kenya.
BP	Principal bankers
BP	Legal advisers

Kenya Limited
Report of the directors
For the year ended 31st December 2020

CAs653 The directors submit their report together with the audited financial statements for the year ended 31st December 2020.

Incorporation

IAS 1-138(a) The Company is domiciled in Kenya where it is incorporated as a private company limited by shares under the Kenyan Companies Act, 2015. The address of the registered office is set out on page 1.

Directorate

CAs654(1) The directors who held office during the year and to the date of this report are set out on page 1.

CAs654(1) **Principal activities**

IAS 1-138(b) The principal activities of the Company are the sale and installation of electrical equipment.

Recommended dividend

CAs654(3) The directors recommend the approval of a final dividend of KSh xxx (2019: KSh xxx).

[Or]

The directors do not recommend the declaration of a dividend for the year.

Business review

CAs655(3) *[This section shall include: (a) a fair review of the company's business; and (b) a description of the principal risks and uncertainties facing the company. It should be a balanced and comprehensive analysis of the development and performance of the business of the company during the company's financial year and the financial position of the company at the end of the year, consistent with the size and complexity of the business.]*

CAs655(6) *[The review should include (to the extent necessary for an understanding of the development, performance or position of the company's business): (a) an analysis using financial key performance indicators; (b) if appropriate, an analysis using other key performance indicators (including information relating to environmental matters and employee matters); and (c) references to, and additional explanations of, amounts included in the company's annual financial statements.]*

[For 2020, this section should include, if relevant, a review of the impact of the Covid-19 pandemic on the results for the period.]

Statement as to disclosure to the Company's auditor

CAs657(2) With respect to each director at the time this report was approved:
(a) there is, so far as the director is aware, no relevant audit information of which the Company's auditor is unaware; and
(b) the director has taken all the steps that the director ought to have taken as a director so as to be aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

CAs725 **Terms of appointment of the auditor**

[Name of audit firm] continues in office in accordance with the company's Articles of Association and Section 719 of the Companies Act, 2015. The directors monitor the effectiveness, objectivity and independence of the auditor. The directors also approve the annual audit engagement contract which sets out the terms of the auditor's appointment and the related fees. The agreed auditor's remuneration of KSh xxx has been charged to profit or loss in the year. *[Regulations in respect of this disclosure are yet to be issued by the Cabinet Secretary.]*

By order of the board

.....
Director/Company Secretary

Nairobi 2021

Kenya Limited
Statement of directors' responsibilities
For the year ended 31st December 2020

CAs635
CAs628

The Kenyan Companies Act, 2015 requires the directors to prepare financial statements for each financial year that give a true and fair view of the financial position of the Company as at the end of the financial year and of its profit or loss for that year. It also requires the directors to ensure that the Company keeps proper accounting records that: (a) show and explain the transactions of the Company; (b) disclose, with reasonable accuracy, the financial position of the Company; and (c) enable the directors to ensure that every financial statement required to be prepared complies with the requirements of the Companies Act, 2015.

The directors accept responsibility for the preparation and presentation of these financial statements in accordance with International Financial Reporting Standards and in the manner required by the Kenyan Companies Act, 2015. They also accept responsibility for:

- i) designing, implementing and maintaining such internal control as they determine necessary to enable the presentation of financial statements that are free from material misstatement, whether due to fraud or error;
- ii) selecting suitable accounting policies and applying them consistently; and
- iii) making accounting estimates and judgements that are reasonable in the circumstances.

Having made an assessment of the Company's ability to continue as a going concern, the directors are not aware of any material uncertainties related to events or conditions that may cast doubt upon the Company's ability to continue as a going concern.

The directors acknowledge that the independent audit of the financial statements does not relieve them of their responsibilities.

Approved by the board of directors on 2021 and signed on its behalf by:

.....
Director

.....
Director

Kenya Limited**Report of the independent auditor to the members of Kenya Limited
For the year ended 31st December 2020**

Opinion

We have audited the accompanying financial statements of Kenya Limited (the Company), set out on pages xx to xx, which comprise the balance sheet as at 31st December 2020, the profit and loss account and statements of comprehensive income, changes in equity and cash flows for the year then ended, and notes, including a summary of significant accounting policies.

CA5727

In our opinion the accompanying financial statements give a true and fair view of the financial position of the Company as at 31st December 2020 and of its financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards and the requirements of the Kenyan Companies Act, 2015.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the *International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants* (IESBA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Kenya, and we have fulfilled our ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

ISA 720

The directors are responsible for the other information. Other information comprises the information included in the Annual Report, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon, other than that prescribed by the Kenyan Companies Act, 2015, as set out below.

CA - 728

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Directors' responsibility for the financial statements

The directors are responsible for the preparation and fair presentation of the financial statements that give a true and fair view in accordance with International Financial Reporting Standards and the requirements of the Kenyan Companies Act, 2015, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Kenya Limited**Report of the independent auditor to the members of Kenya Limited
For the year ended 31st December 2020****Auditor's responsibilities for the audit of the financial statements (continued)**

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of the auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on other matters prescribed by the Kenyan Companies Act, 2015

CAs728 In our opinion the information given in the report of the directors on page 2 is consistent with the financial statements.

CAs730(2) ***[If, in reporting on the financial statements the auditor forms the opinion:***
a) That the company has not kept adequate accounting records; or
b) The company's financial statements are not in agreement with the company's accounting records;
the auditor shall state that opinion in this section of the report.]

[Signature of the firm]

CAs735 ***[Name of firm]***
Certified Public Accountants
Nairobi

..... 2021

ICPAK
CAs735 The signing partner responsible for the independent audit was ***[F]CPA [name of partner]***, Practising Certificate No.

[Note: The auditor's report should be signed in the name of the audit firm. The personal signature of the partner responsible for the report is not required.]

[Note: this illustration applies only to companies that are not required to include key audit matters in the auditor's report. It is illustrative of an 'unmodified' opinion given in accordance with ISA 700.]

Kenya Limited
Financial statements
For the year ended 31st December 2020

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31ST DECEMBER 2020

	Note	2020 KSh'000	2019 KSh'000
IFRS 15-113(a) Revenue from contracts with customers	4		
IAS 1-103 Cost of sales		<hr/>	<hr/>
IAS 1-103 Gross profit			
IAS 1-103 Other income	5		
IAS 1-103 Changes in fair value	6		
IFRS 9-5.7.10 IFRS 7- 20(a)(viii) Reclassification from other comprehensive income: gain on disposal of debt instruments measured at fair value through other comprehensive income			
IAS 1-82(aa) Gains and losses arising from the derecognition of financial assets measured at amortised cost			
IAS 1-82(ba) Impairment losses (including reversals of impairment losses or impairment gains)			
IAS 1-103 Selling and distribution expenses			
IAS 1-103 Administrative expenses			
IAS 1-82(b) Finance costs	7	<hr/>	<hr/>
IAS 1-85 Profit/(loss) before tax expense/income	8		
IAS 1-82(d) Tax expense/income	9	<hr/>	<hr/>
IAS 12-77			
IAS 1-81B(a) Profit/(loss) for the year attributable to the owners of the Company		<hr/> <hr/>	<hr/> <hr/>

[Note: gains or losses on reclassification of financial assets should also be presented on the face of the profit and loss account. Refer to IAS 1-82(ca) and (cb)]

IAS 1-10A **STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31ST DECEMBER 2020**

	Note	2020 KSh'000	2019 KSh'000
IAS 1-10A Profit/(loss) for the year			
Other comprehensive income			
IAS 1-82A(a) <u>Items that will not be reclassified subsequently to profit or loss:</u>			
IFRS 9-B5.7.1 Change in fair value of equity instruments designated as at fair value through other comprehensive income			
IAS 1-82(g) Surplus/(deficit) on revaluation of property, plant and equipment	18		
IAS 19-120(c) Remeasurement of net defined benefit asset/liability	17		
Effect of change of change in tax rate on deferred tax at 1 January 2020	15		
IAS 1-90 IAS 1-91(b) Deferred income tax relating to items that will not be reclassified	15		
IAS 1-82A(b) <u>Items that will be reclassified subsequently to profit or loss when specific conditions are met:</u>			
IFRS 9-B5.7.1A Change in fair value of debt instruments measured at fair value through other comprehensive income			
IFRS 9-B5.7.1A IAS 1-92 Reclassification to profit or loss: gain on disposal of debt instruments measured at fair value through other comprehensive income			
Effect of change of change in tax rate on deferred tax at 1 January 2020	15		
IAS 1-90 IAS 1-91(b) Deferred income tax relating to items that may be reclassified	15		
IAS 1-81A(b) Other comprehensive income for the year, net of tax			
IAS 1-81A(c) Total comprehensive income for the year attributable to the owners of the Company			
IAS 1-91(a) <i>[Alternatively, each component of other comprehensive income can be presented net of tax, with the tax relating to each component disclosed in the Notes.]</i>			

Kenya Limited
Financial statements
For the year ended 31st December 2020

BALANCE SHEET AT 31ST DECEMBER 2020

		Note	2020 KSh'000	2019 KSh'000
IAS 1-54(r)	EQUITY			
IAS 1-55	Share capital	10		
IAS 1-55	Share premium	10		
IAS 1-55	Revaluation surplus	11		
IAS 1-55	Fair value reserve	12		
IAS 1-55	Retained earnings			
IAS 1-54(r)	Total equity			
IAS 1-60	Non-current liabilities			
IAS 1-54(m)	Borrowings	13		
IFRS 16-47(b)	Lease liabilities	14		
IAS 1-54(o)	Deferred income tax	15		
IAS 1-54(l)	Provision for liabilities	16		
IAS 1-54(l)	Post-employment benefit obligations	17		
	REPRESENTED BY			
IAS 1-60	Non-current assets			
IAS 1-54(a)	Property, plant and equipment	18		
IFRS 16-47(a)	Right-of-use assets	19		
IAS 1-54(b)	Investment property	20		
IAS 1-54(c)	Intangible assets	21		
IAS 1-54(o)	Deferred income tax	15		
IAS 1-54(h)	Non-current receivables	22		
IAS 1-54(d)	Other financial assets	23		
IAS 1-60	Current assets			
IAS 1-54(g)	Inventories	24		
IFRS 15-116(a)	Trade and other receivables	25		
IFRS 15-116(a)	Contract assets	26		
IAS 1-54(n)	Current tax recoverable			
IAS 1-54(d)	Other financial assets	23		
IAS 1-54(i)	Cash and cash equivalents	27		
IAS 1-60	Current liabilities			
IAS 1-54(k)	Trade and other payables	28		
IFRS 15-116(a)	Contract liabilities	29		
IAS 1-54(n)	Current tax			
IAS 1-54(m)	Borrowings	13		
IFRS 16-47(b)	Lease liabilities	14		
IAS 1-54(l)	Provision for liabilities	16		
	Net current assets/(liabilities)			
IAS 10-17 CAs652	The financial statements on pages xx to xx were authorised for issue by the board of directors on 2021 and were signed on its behalf by:			

.....
Director

.....
Director

Kenya Limited
Financial statements
For the year ended 31st December 2020

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31ST DECEMBER 2020

	Note	Share capital KSh'000	Share premium KSh'000	Revaluation surplus KSh'000	Fair value reserve KSh'000	Retained earnings KSh'000	Total KSh'000
At 1st January 2020							
Changes in equity in 2020							
IAS 1-106(d)(i) Profit/(loss) for the year							
Other comprehensive income:							
IAS 1-106(d)(ii) Surplus/(deficit) on revaluation of property, plant and equipment	18						
IAS 1-106(d)(ii) Remeasurement of net defined benefit asset/liability	17						
IAS 1-106(d)(ii) Change in fair value of equity instruments designated as at fair value through other comprehensive income							
IAS 1-106(d)(ii) Change in fair value of debt instruments measured at fair value through other comprehensive income							
IAS 1-106(d)(ii) Reclassification to profit or loss: gain on disposal of debt instruments measured at fair value through other comprehensive income							
IAS 12-61A Effect of change of change in tax rate on deferred tax at 1 January 2020	15						
IAS 1-106(d)(ii) Deferred income tax relating to components of other comprehensive income	15						
IAS 1-106(a) Total comprehensive income for the year							
IAS 1-106(d)(iii) Transactions with owners:							
Shares issued for cash/Bonus issue of shares	10						
IAS 1-107 Dividends:	30						
- Final for 2019							
- Interim for 2020							
IFRS 9-B5.7.1 Transfer on disposal of equity instruments designated as at fair value through other comprehensive income							
IAS 16-41 Transfer of excess depreciation							
IAS 12-61A(b) Deferred income tax on depreciation transfer	15						
IAS 16-41 Transfer on disposal of property, plant and equipment							
IAS 12-61A(b) Deferred income tax on disposal	15						
IAS 1-106(d) At 31st December 2020							

Kenya Limited
Financial statements
For the year ended 31st December 2020

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31ST DECEMBER 2019

	Note	Share capital KSh'000	Share premium KSh'000	Revaluation surplus KSh'000	Fair value reserve KSh'000	Retained earnings KSh'000	Total KSh'000
At 1st January 2019							
Changes in equity in 2019							
IAS 1-106(d)(i)							
Profit/(loss) for the year							
Other comprehensive income:							
IAS 1-106(d)(ii)	18						
Surplus/(deficit) on revaluation of property, plant and equipment							
IAS 1-106(d)(ii)	17						
Remeasurement of net defined benefit asset/liability							
IAS 1-106(d)(ii)							
Change in fair value of equity instruments designated as at fair value through other comprehensive income							
IAS 1-106(d)(ii)							
Change in fair value of debt instruments measured at fair value through other comprehensive income							
IAS 1-106(d)(ii)							
Reclassification to profit or loss: gain on disposal of debt instruments measured at fair value through other comprehensive income							
IAS 1-106(d)(ii)	15						
Deferred income tax relating to components of other comprehensive income							
IAS 1-106(a)							
Total comprehensive income for the year							
IAS 1-106(d)(iii)							
Transactions with owners:							
Shares issued for cash/Bonus issue of shares	10						
IAS 1-107	30						
Dividends:							
- Final for 2018							
- Interim for 2019							
IFRS 9-B5.7.1							
Transfer on disposal of equity instruments designated as at fair value through other comprehensive income							
IAS 16-41							
Transfer of excess depreciation							
IAS 12-61A(b)	15						
Deferred income tax on depreciation transfer							
IAS 16-41							
Transfer on disposal of property, plant and equipment							
IAS 12-61A(b)	15						
Deferred income tax on disposal							
IAS 1-106(d)							
At 31st December 2019							
IAS 1-106A							
<i>[Note: the analysis of other comprehensive income included in the 'boxes' above can alternatively be presented in a Note.]</i>							

Kenya Limited
Financial statements
For the year ended 31st December 2020

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31ST DECEMBER 2020

		Note	2020 KSh'000	2019 KSh'000
IAS 7-18(b)	Cash flows from operating activities*			
	Profit for the year			
IAS 7-18(b)	Adjustments for:			
	Income tax expense	9		
	Depreciation of property, plant and equipment	18		
	Depreciation of right-of-use assets	19		
	Depreciation of investment property <i>[cost model]</i>	20		
	Amortisation of intangible assets	21		
	Changes in fair value	6		
	Increase/(decrease) in provision for liabilities and charges	16		
	Increase/(decrease) in post-employment benefit obligations	17		
	(Profit)/loss on disposal of property, plant and equipment			
	Interest expense	7		
	Interest income	5		
	Operating profit/(loss) before working capital changes			
	Decrease/(increase) in:			
	Inventories			
	Trade and other receivables			
	Contract assets			
	Increase/(decrease) in:			
	Trade and other payables			
	Contract liabilities			
IAS 7-10, 18	Cash generated from operations			
IAS 7-31	Interest paid on borrowings	13		
IFRS 16-50(b)	Interest paid on lease liabilities	14		
IAS 7-31	Interest received			
IAS 7-35	Income tax paid			
	Net cash generated from/(used in) operating activities			
IAS 7-16/21	Cash flows from investing activities			
IAS 7-16(a)	Purchase of property, plant and equipment	18		
	Payments for right-of-use assets	19		
IAS 7-16(a)	Purchase of investment property	20		
IAS 7-16(c)	Purchase of financial assets			
IAS 7-16(b)	Proceeds from disposal of property, plant and equipment			
IAS 7-16(d)	Proceeds from disposal of financial assets			
IAS 7-31	Dividends received			
	Net cash generated from/(used in) investing activities			
IAS 7-17/21	Cash flows from financing activities			
IAS 7-17(a)	Proceeds from issue of ordinary shares	10		
IAS 7-17(c)	Proceeds from long-term borrowings	13		
IAS 7-17(d)	Repayments of long-term borrowings	13		
IFRS 16-50(a)	Payments of principal portion of the lease liability	14		
IAS 7-31	Dividends paid	30		
	Net cash generated from/(used in) financing activities			
	Net (decrease)/increase in cash and cash equivalents			
IAS 7-6	Cash and cash equivalents at start of year			
IAS 7-6	Cash and cash equivalents at end of year	27		
IAS 7-18(b)	<i>*[This illustrates the indirect method of reporting cash flows from operating activities.]</i>			

IAS 1-112 **NOTES**

1. Summary of significant accounting policies

IAS 1-112(a), 117(b) The significant accounting policies adopted in the preparation of these general purpose financial statements are set out below:

a) Basis of preparation

IAS 1-16/51 (d)/(e), 112(a) The financial statements are prepared on a going concern basis and in compliance with International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board. They are presented in Kenyan Shillings, which is also the functional currency (see (c) below), rounded to the nearest thousand (KSh'000).

IAS 1-10, IAS 1-7 The financial statements comprise a profit and loss account (statement of profit or loss), statement of comprehensive income, balance sheet (statement of financial position), statement of changes in equity, statement of cash flows, and notes. Income and expenses, excluding the components of other comprehensive income, are recognised in the profit and loss account. Other comprehensive income is recognised in the statement of comprehensive income and comprises items of income and expense (including reclassification adjustments) that are not recognised in the profit and loss account as required or permitted by IFRS. Reclassification adjustments are amounts reclassified to the profit and loss account in the current period that were recognised in other comprehensive income in the current or previous periods. Transactions with the owners of the Company in their capacity as owners are recognised in the statement of changes in equity.

Measurement basis

IAS 1-117(a) The measurement basis used is the historical cost basis except where otherwise stated in the accounting policies summarised below.

Conceptual framework 4.55(a) Under the historical cost basis, assets are recorded at the amount of cash or cash equivalents paid or the fair value of the consideration given to acquire them at the time of their acquisition. Liabilities are recorded at the amount of proceeds received in exchange for the obligation or, in some cases, at the amounts of cash or cash equivalents expected to be paid to satisfy the liability in the normal course of business.

IFRS 13-9, IFRS 13-61, 67 For those assets and liabilities measured at fair value, fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. When measuring the fair value of an asset or a liability, the Company uses market observable data as far as possible. If the fair value of an asset or a liability is not directly observable, it is estimated by the Company using valuation techniques that maximise the use of relevant observable inputs and minimise the use of unobservable inputs (e.g. by use of the market comparable approach that reflects recent transaction prices for similar items or discounted cash flow analysis). Inputs used are consistent with the characteristics of the asset / liability that market participants would take into account.

IFRS 13-72, IFRS 13-76, 81, 86, IFRS 13-95 Fair values are categorised into three levels in a fair value hierarchy based on the degree to which the inputs to the measurement are observable and the significance of the inputs to the fair value measurement in its entirety:

- Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Transfers between levels of the fair value hierarchy are recognised by the Company at the end of the reporting period during which the change occurred.

NOTES (CONTINUED)

1. Summary of significant accounting policies (continued)

b) New and revised standards

IAS 8-28 i) Adoption of new and revised standards

IAS 8-28(a) Three Amendments to standards became effective for the first time in the financial year beginning 1st January 2020 and have been adopted by the Company. None of the Amendments has had an effect on the Company's financial statements.

[This section needs to include only the Standards, Amendments and Interpretations that have had an effect on the entity. A summary of all new and amended standards and interpretations that became effective for the first time in the financial year beginning 1st January 2020 is included in the appendix to these illustrative financial statements. Preparers of financial statements should review the appendix to establish whether any of the changes have had an effect on the entity's financial statements.]

IAS 8-30 ii) New and revised standards that have been issued but are not yet effective

IAS 8-30(b) The Company has not applied any of the new or revised Standards and Interpretations that have been published but are not yet effective for the year beginning 1st January 2020, and the Directors do not plan to apply any of them until they become effective. Note 34 lists all such new or revised standards and interpretations, with their effective dates, none of which is expected to have a significant impact on the Company's financial statements in the period of initial application.

c) Translation of foreign currencies

IAS 21-8 On initial recognition, all transactions are recorded in the functional currency (the currency of the
IAS 21-21 primary economic environment in which the Company operates), which is Kenyan Shillings.

IAS 21-21, 28, 30 Transactions in foreign currencies during the year are converted into the functional currency using the exchange rate prevailing at the transaction date. Monetary assets and liabilities at the balance sheet date denominated in foreign currencies are translated into the functional currency using the exchange rate prevailing as at that date. The resulting foreign exchange gains and losses from the settlement of such transactions and from year-end translation are recognised on a net basis in the profit and loss account in the year in which they arise, except for differences arising on translation of non-monetary assets measured at fair value through other comprehensive income, which are recognised in other comprehensive income.

d) Revenue recognition

IFRS 15-31 The Company recognises revenue from direct sales of electrical equipment and from contracts for the
IFRS 15-47 installation of electrical equipment in buildings. The Company recognises revenue as and when it satisfies a performance obligation by transferring control of a product or service to a customer. The amount of revenue recognised is the amount the Company expects to receive in accordance with the terms of the contract, and excludes amounts collected on behalf of third parties, such as Value Added Tax.

NOTES (CONTINUED)

1. Summary of significant accounting policies (continued)

d) Revenue recognition (continued)

i) Direct sales of electrical equipment

IFRS 15-119

Sales of electrical equipment are recognised upon delivery to, and acceptance by, the customer. Having accepted the goods, customers do not have the right to return them. There is no variable element to the contract price, and payment, less any deposit already paid, is typically due within 30 days of delivery.

ii) Installation of electrical equipment

IFRS 15-35
IFRS 15-B18

The Company enters into contracts, generally as a sub-contractor, to supply and install electrical equipment in buildings. Since the customer controls each item of equipment once delivered to the construction site, the Company recognises revenue over time. Such revenue is recognised using the input method, by comparing costs incurred up to the reporting date, including labour costs, with the total estimated costs of satisfying the performance obligation, and is presented as a contract asset until invoiced.

IFRS 15-105

Payment schedules are agreed with customers based on performance related milestones. An invoice is raised as each milestone is reached and the amount invoiced is transferred from contract assets to trade receivables. Any amounts invoiced in excess of the revenue recognised are presented as contract liabilities.

IFRS 15-60

There is no significant financing component in installation contracts since the period between milestones is always less than one year.

IFRS 15-94

Since contracts are completed within 12 months of being awarded, the costs of obtaining contracts are expensed in the year in which they are incurred.

IFRS 15-B30

Contracts for sale of goods and for installation include 12 month warranties providing customers with assurance that the related product will operate as intended and complies with the agreed-upon specifications. The warranty is not a distinct service, and provision is made for the estimated obligation arising in accordance with Note 1(l) below.

e) Other income

IFRS16-81

Rental income from operating leases is recognised on a straight-line basis over the period of the lease.

IFRS 9-5.7.1A

Dividend income is recognised when the right to receive the payment is established.

IFRS 9-App A
IFRS 9-5.4.1(b)

Interest income is recognised on a time proportion basis using the effective interest method. Once a financial asset is identified as credit-impaired (see Note 3(a)(i)), the effective interest rate is applied to the amortised cost (net of impairment losses) in subsequent reporting periods.

IFRS 15-A

[Note: if any of the above are considered to be ordinary activities of the company, the accounting policy should appear under the heading of "Other revenue", and the income should be presented as a sub-category of revenue.]

NOTES (CONTINUED)

1. Summary of significant accounting policies (continued)

f) Borrowing costs

IAS 23-10, 12,
14, 17, 22

Borrowing costs, net of any temporary investment income on those borrowings, that are attributable to acquisition, construction or production of a qualifying asset are capitalised as part of the asset. The net borrowing cost capitalised is either the actual borrowing cost incurred on the amount borrowed specifically to finance the asset; or in the case of general borrowings, the borrowing cost is determined using the overall weighted average cost of the borrowings on all outstanding borrowings during the year less any specific borrowings directly attributable to the asset and applying this rate to the borrowing attributable to the asset. Capitalisation of borrowing costs ceases when all activities necessary to prepare the qualifying asset for its intended use or sale are complete. All other borrowing costs are recognised in the profit and loss account in the year in which they are incurred.

g) Income tax

IAS 12-5, 61

Income tax expense is the aggregate amount charged/(credited) in respect of current tax and deferred tax in determining the profit or loss for the year. Tax is recognised in the profit and loss account except when it relates to items recognised in other comprehensive income, in which case it is also recognised in other comprehensive income, or to items recognised directly in equity, in which case it is also recognised directly in equity.

Current tax

IAS 12-5

Current tax is the amount of income tax payable on the taxable profit for the year, and any adjustment to tax payable in respect of prior years, determined in accordance with the Kenyan Income Tax Act.

Deferred income tax

IAS 12-47

Deferred tax is determined for all temporary differences arising between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes, using tax rates and laws enacted or substantively enacted at the balance sheet date and expected to apply when the asset is recovered or the liability is settled.

IAS 12-51C

The measurement of deferred tax assets and liabilities reflects the tax consequences that would follow from the manner in which the Company expects, at the end of the reporting period, to recover or settle the carrying amount of its assets or liabilities. However, for investment property that is measured using the fair value model, there is a rebuttable presumption that the carrying amount of the investment property will be recovered through sale.

IAS 12-15

Deferred tax liabilities are recognised for all taxable temporary differences except those arising on the initial recognition of an asset or liability, other than through a business combination, that at the time of the transaction affects neither the accounting nor taxable profit or loss.

IAS 12-24, 37,
56

Deferred tax assets are recognised only to the extent that it is probable that future taxable profits will be available against which temporary differences can be utilised. Recognised and unrecognised deferred tax assets are reassessed at the end of each reporting period and, if appropriate, the recognised amount is adjusted to reflect the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

h) Share capital and share premium

IAS 32-16

Ordinary shares are recognised at par value and classified as 'share capital' in equity. Any amounts received over and above the par value of the shares issued are classified as 'share premium' in equity.

NOTES (CONTINUED)

1. Summary of significant accounting policies (continued)

i) Dividends

IAS 10-12 Dividends on ordinary shares are recognised as a liability in the year in which they are declared. Proposed dividends are not recognised until they have been declared at an annual general meeting.

j) Financial instruments

Initial recognition

IFRS 9-3.1.1 Financial instruments are recognised when, and only when, the Company becomes party to the contractual provisions of the instrument. All financial assets are recognised initially using the trade date accounting which is the date the Company commits itself to the purchase or sale.
IFRS 9-3.1.2

Classification

The Company classifies its financial instruments into the following categories:

- IFRS 9-4.1.2 i) Financial assets that are held within a business model whose objective is to hold assets in order to collect contractual cash flows, and for which the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding, are classified and measured **at amortised cost**;
- IFRS 9-4.1.2A ii) Financial assets that are held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets, and for which the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding, are classified and measured **at fair value through other comprehensive income**.
- IFRS 9-4.1.4 iii) All other financial assets are classified and measured **at fair value through profit or loss**
- IFRS 9-5.7.5 iv) Notwithstanding the above, the Company may:
a) on initial recognition of an equity investment that is not held for trading, irrevocably elect to classify and measure it **at fair value through other comprehensive income**
IFRS 9-4.1.5 b) on initial recognition of a debt instrument, irrevocably designate it as classified and measured **at fair value through profit or loss** if doing so eliminates or significantly reduces a measurement or recognition inconsistency.
- IFRS 9-4.2.1 v) Financial liabilities that are held for trading (including derivatives), financial guarantee contracts, or commitments to provide a loan at a below-market interest rate are classified and measured **at fair value through profit or loss**. The Company may also, on initial recognition, irrevocably designate a financial liability as **at fair value through profit or loss** if doing so eliminates or significantly reduces a measurement or recognition inconsistency.
- IFRS 9-4.2.1 vi) All other financial liabilities are classified and measured at amortised cost.

Financial instruments held during the year were classified as follows:

- Demand and term deposits with banking institutions, trade and other receivables, and investments in government securities were classified as at amortised cost;
- Long term investments in non-quoted shares were classified by irrevocable election on initial recognition as at fair value through other comprehensive income;
- Other investments in shares were classified as at fair value through profit or loss;
- Borrowings and trade and other liabilities were classified as at amortised cost.

NOTES (CONTINUED)

1. Summary of significant accounting policies (continued)

j) Financial instruments (continued)

Initial measurement

On initial recognition:

- IFRS 9-5.1.1 i) Financial assets or financial liabilities classified as at fair value through profit or loss are measured at fair value.
- IFRS 9-5.1.3 ii) Trade receivables are measured at their transaction price.
- IFRS 9-5.1.1 iii) All other categories of financial assets and financial liabilities are measured at the fair value plus or minus transaction costs that are directly attributable to the acquisition or issue of the instrument.

Subsequent measurement

IFRS 9-5.2.1 Financial assets and financial liabilities after initial recognition are measured either at amortised cost, at fair value through other comprehensive income, or at fair value through profit or loss according to their classification.

Interest income, dividend income, and exchange gains and losses on monetary items are recognised in profit or loss.

IFRS 9-AppA Fair value is determined as set out in Note 1(a). Amortised cost is the amount at which the financial asset or liability is measured on initial recognition minus principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between the initial amount and the maturity amount and, for financial assets, adjusted for any loss allowance.

Impairment

IFRS 9-5.5.1, 5.5.3, 5.5.5, and 5.5.8 The Company recognises a loss allowance for expected credit losses on debt instruments that are measured at amortised cost or at fair value through other comprehensive income. The loss allowance is measured at an amount equal to the lifetime expected credit losses for trade receivables and for financial instruments for which: (a) the credit risk has increased significantly since initial recognition; or (b) there is observable evidence of impairment (a credit-impaired financial asset). If, at the reporting date, the credit risk on a financial asset other than a trade receivable has not increased significantly since initial recognition, the loss allowance is measured for that financial instrument at an amount equal to 12-month expected credit losses. All changes in the loss allowance are recognised in profit or loss as impairment gains or losses.

IFRS 9-AppA Lifetime expected credit losses represent the expected credit losses that result from all possible default events over the expected life of a financial instrument. 12-month expected credit losses represent the portion of lifetime expected credit losses that result from default events on a financial asset that are possible within 12 months after the reporting date.

IFRS 9-5.5.17, IFRS 7-35B(a), IFRS 7-35F(a) Expected credit losses are measured in a way that reflects an unbiased and probability-weighted amount determined by evaluating a range of possible outcomes, the time value of money, and reasonable and supportable information that is available without undue cost or effort at the reporting date about past events, current conditions and forecasts of future economic conditions.

Presentation

IAS 1-66 All financial assets are classified as non-current except those that are held for trading, those with maturities of less than 12 months from the balance sheet date, those which management has the express intention of holding for less than 12 months from the balance sheet date or those that are required to be sold to raise operating capital, in which case they are classified as current assets.

NOTES (CONTINUED)

1. Summary of significant accounting policies (continued)

j) Financial instruments (continued)

Presentation (continued)

IAS 1-69 All financial liabilities are classified as non-current except those held for trading, those expected to be settled in the Company's normal operating cycle, those payable or expected to be paid within 12 months of the balance sheet date and those which the Company does not have an unconditional right to defer settlement for at least 12 months after the balance sheet date.

Derecognition/write off

IFRS 9-3.2.3, 3.2.6 and 5.4.4
IFRS 7-35F(e) Financial assets are derecognised when the rights to receive cash flows from the financial asset have expired, when the Company has transferred substantially all risks and rewards of ownership, or when the Company has no reasonable expectations of recovering the asset.

IFRS 9-3.3.1 Financial liabilities are derecognised only when the obligation specified in the contract is discharged or cancelled or expires.

IFRS 9-5.7.10
IFRS 9-B5.7.1 When a financial asset measured at fair value through other comprehensive income, other than an equity instrument, is derecognised, the cumulative gain or loss previously recognised in other comprehensive income is reclassified from equity to profit or loss as a reclassification adjustment. For equity investments for which an irrevocable election has been made to present changes in fair value in other comprehensive income, such changes are not subsequently transferred to profit or loss.

Offsetting

IAS 32-42 Financial assets and liabilities are offset and the net amount reported in the balance sheet only when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis, or realise the asset and settle the liability simultaneously.

k) Leases

Leases under which the Company is the lessee

IFRS 16-22 On the commencement date of each lease (excluding leases with a term, on commencement, of 12 months or less and leases for which the underlying asset is of low value) the Company recognises a right-of-use asset and a lease liability.

IFRS 16-26
IFRS 16-27 The lease liability is measured at the present value of the lease payments that are not paid on that date. The lease payments include fixed payments, variable payments that depend on an index or a rate, amounts expected to be payable under residual value guarantees, and the exercise price of a purchase option if the Company is reasonably certain to exercise that option. The lease payments are discounted at the interest rate implicit in the lease. If that rate cannot be readily determined, the Company's incremental borrowing rate is used.

IFRS 16-12 For leases that contain non-lease components, the Company allocates the consideration payable to the lease and non-lease components based on their relative stand-alone components.

IFRS 16-24 The right-of-use asset is initially measured at cost comprising the initial measurement of the lease liability, any lease payments made on or before the commencement date, any initial direct costs incurred, and an estimate of the costs of restoring the underlying asset to the condition required under the terms of the lease.

IFRS 16-36 Subsequently the lease liability is measured at amortised cost, subject to remeasurement to reflect any reassessment, lease modifications, or revised fixed lease payments.

NOTES (CONTINUED)

1. Summary of significant accounting policies (continued)

k) Leases (continued)

IFRS 16-35	Leasehold land and buildings are subsequently carried at revalued amounts, based on annual/triennial valuations by external independent valuers, less accumulated depreciation and accumulated impairment losses. All other right-of-use assets are subsequently measured at cost less accumulated depreciation and any accumulated impairment losses, adjusted for any remeasurement of the lease liability. Depreciation is calculated using the straight-line method to write down the cost of each asset to its residual value over its estimated useful life. If ownership of the underlying asset is not expected to pass to the Company at the end of the lease term, the estimated useful life would not exceed the lease term.
IAS 16-39, 40, 41	Increases in the carrying amount arising on revaluation are recognised in other comprehensive income and accumulated in equity under the heading of revaluation surplus. Decreases that offset previous increases of the same asset are recognised in other comprehensive income. All other decreases are charged to the profit and loss account. Annually, the difference between the depreciation charge based on the revalued carrying amount of the asset charged to the profit and loss account and depreciation based on the asset's original cost (excess depreciation) is transferred from the revaluation surplus reserve to retained earnings.
IFRS 16-6 IFRS 16-60	For leases with a term, on commencement, of 12 months or less and leases for which the underlying asset is of low value, the total lease payments are recognised in profit or loss on a straight-line basis over the lease period.

Leases under which the Company is the lessor

IFRS 16-62 IFRS 16-81	Leases that transfer substantially all the risks and rewards of ownership of the underlying asset to the lessee are classified as finance leases. All other leases are classified as operating leases. Payments received under operating leases are recognised as income in the profit and loss account on a straight-line basis over the lease term. The Company has not entered into any finance leases.
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l) Provisions for liabilities

IAS 37-14	Provisions are recognised when the Company has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate of the amount of the obligation can be made.
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m) Post-employment benefit obligations

[Defined contribution]

IAS 19-25, 44, 120A(b)	The Company operates a defined contribution retirement benefits plan for its employees, the assets of which are held in a separate trustee administered scheme managed by an insurance company. A defined contribution plan is a plan under which the Company pays fixed contributions into a separate fund, and has no legal or constructive obligation to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current or prior periods. The Company's contributions are charged to the profit and loss account in the year to which they relate.
IAS 19-64, 67, 83	The liability/asset recognised in the balance sheet in respect of the defined benefit scheme is the present value of the defined benefit obligations at the balance sheet date less the fair value of the plan assets. The defined obligation is calculated annually by independent actuaries using the projected unit credit method. The present value of the defined benefit obligation is determined by discounting the estimated future cash flows using interest rates of high-quality corporate bonds that are denominated in the functional currency in which the benefits will be paid, and that have terms to maturity approximating to the terms of the related pension liability.

NOTES (CONTINUED)

1. Summary of significant accounting policies (continued)

m) Post-employment benefit obligations (continued)

[Defined benefit]

IAS 19-120(a) and (b)	<p>The following components of defined benefit cost are included in profit or loss:</p> <ul style="list-style-type: none"> • The service cost of the defined benefit plan (comprising current service costs, past service costs (including curtailment gains or losses) and any gain or loss on settlement) • The net interest on the net defined benefit liability/asset.
IAS 19-120(c), 122, 127	<p>Remeasurements of the net defined benefit liability/asset are recognised in other comprehensive income, with no reclassification to profit or loss in a subsequent period. Remeasurements comprise actuarial gains/losses and the return on plan assets, excluding amounts included in net interest on the net defined benefit liability/asset.</p>
IAS 19-26,29	<p><i>[Note: Gratuity provisions, for example under a Collective Bargaining Agreement, are also defined benefit obligations and should therefore also be measured using the projected unit credit method. They will normally be unfunded.]</i></p>
IAS 19-51	<p>The Company and its employees also contribute to the National Social Security Fund (NSSF), a national defined contribution scheme. Contributions are determined by local statute and the Company's contributions are charged to the profit and loss account in the year to which they relate.</p>

n) Short term employee benefits

IAS 19-11, 13, 16	<p>The estimated monetary liability for employees' accrued annual leave entitlement at the balance sheet date is recognised as an employment cost accrual.</p>
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o) Property, plant and equipment

IAS 16-73(a) IAS 38-4	<p>All categories of property, plant and equipment are initially recognised at cost and subsequently carried at cost less accumulated depreciation and accumulated impairment losses. Cost includes expenditure directly attributable to the acquisition of the assets. Computer software, including the operating system, that is an integral part of the related hardware is capitalised as part of the computer equipment. <i>[OR]</i></p>
IAS 16-31 IAS 38-4	<p>All categories of property, plant and equipment are initially recognised at cost. Cost includes expenditure directly attributable to the acquisition of the assets. Computer software, including the operating system, that is an integral part of the related hardware is capitalised as part of the computer equipment. Freehold land/buildings/plant and machinery/furniture and equipment/computers, copiers and faxes/motor vehicles are subsequently carried at a revalued amount, based on annual/triennial valuations by external independent valuers, less accumulated depreciation and accumulated impairment losses. All other items of property, plant and equipment are subsequently carried at cost less accumulated depreciation and accumulated impairment losses.</p>
IAS 16-17	<p>Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that it will increase the future economic benefits associated with the item that will flow to the Company over those originally assessed and the cost of the item can be measured reliably. Repairs and maintenance expenses are charged to the profit and loss account in the year in which they are incurred.</p>
IAS 16-39, 40, 41	<p>Increases in the carrying amount arising on revaluation are recognised in other comprehensive income and accumulated in equity under the heading of revaluation surplus. Decreases that offset previous increases of the same asset are recognised in other comprehensive income. All other decreases are charged to the profit and loss account. Annually, the difference between the depreciation charge based on the revalued carrying amount of the asset charged to the profit and loss account and depreciation based on the asset's original cost (excess depreciation) is transferred from the revaluation surplus reserve to retained earnings.</p>

NOTES (CONTINUED)

1. Summary of significant accounting policies (continued)

o) Property, plant and equipment (continued)

IAS 16-50, 73(b)	Depreciation is calculated using the straight line method to write down the cost or the revalued amount of each asset to its residual value over its estimated useful life.
IAS 16-43	Each part of an item of property, plant and equipment with a cost that is significant in relation to the total cost of the item, is depreciated separately.
IAS 16-51	The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each balance sheet date.
IAS 16-68 IAS 16-71 IAS 16-41	Gains and losses on disposal of property, plant and equipment are determined by reference to their carrying amount and are taken into account in determining operating profit. On disposal of revalued assets, amounts in the revaluation surplus reserve relating to that asset are transferred to retained earnings.

p) Investment property

IAS 40-30	<i>[Select the appropriate model of measurement after recognition - fair value or cost.]</i> <i>[Fair value model]</i>
IAS 40-5/20/33/35	Investment property is property held to earn rentals or for capital appreciation or both. Investment property, which can include right-of-use assets, is initially recognised at cost including the transaction costs. Subsequently, investment property is carried at fair value representing the open market value at the balance sheet date determined by annual valuations carried out by external registered valuers/directors (Level ____). Gains or losses arising from changes in the fair value are included in determining the profit or loss for the year to which they relate. Subsequent expenditure on investment property where such expenditure increases the future economic value in excess of the original assessed standard of performance is added to the carrying amount of the investment property. All other subsequent expenditure is recognised as an expense in the year in which it is incurred.
IAS 40-6 IAS 40-56 IAS 40-69	<i>[Cost model]</i> Investment property is property held to earn rentals or for capital appreciation or both. Investment property, which can include right-of-use assets, is initially recognised at cost including the transaction costs. It is subsequently carried at cost less accumulated depreciation and accumulated impairment losses. Depreciation is calculated using the straight-line method to write down the cost of the property to its residual value over its estimated useful life. Gains or losses on disposal are recognised in profit or loss. Subsequent expenditure on investment property where such expenditure increases the future economic value in excess of the original assessed standard of performance is added to the carrying amount of the investment property. All other subsequent expenditure is recognised as an expense in the year in which it is incurred.

q) Intangible assets

IAS 38-4, 72, 74, 118(b)	Software licence costs and computer software that are not an integral part of the related hardware are initially recognised at cost, and subsequently carried at cost less accumulated amortisation and accumulated impairment losses. Costs that are directly attributable to the production of identifiable computer software products controlled by the Company are recognised as intangible assets. Amortisation is calculated using the straight line method to write down the cost of each licence or item of software to its residual value over its estimated useful life.
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NOTES (CONTINUED)

1. Summary of significant accounting policies (continued)

r) Impairment of non-financial assets

IAS 36-9
IAS 36-59

Non-financial assets that are carried at amortised cost are reviewed at the end of each reporting period for any indication that an asset may be impaired. If any such indication exists, an impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

s) Inventories

IAS 23-6, 7
IAS 2-10, 25,
28, 30, 36(a)

Inventories are stated at the lower of cost and net realisable value. Cost is determined using the first-in first-out (FIFO) *[or weighted average]* method. The cost of finished goods and work in progress comprises raw material, direct labour, other direct costs, variable production overheads and an allocation of fixed production overheads based on normal operating capacity, but exclude borrowing costs. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and selling expenses.

t) Cash and cash equivalents

IAS 7-46

Cash and cash equivalents include cash in hand and demand and term deposits, with maturities of three months or less from the date of acquisition, that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, net of bank overdrafts. In the balance sheet, bank overdrafts are included as borrowings under current liabilities.

2. Significant judgements and key sources of estimation uncertainty

IAS 1-122,
125
IAS 8-36

In the process of applying the accounting policies adopted by the Company, the directors make certain judgements and estimates that may affect the amounts recognised in the financial statements. Such judgements and estimates are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the current circumstances. However, actual results may differ from those estimates. The judgements and estimates are reviewed at each financial reporting date to ensure that they are still reasonable under the prevailing circumstances based on the information available, and any revisions to such judgements and estimates are recognised in the year in which the revision is made.

a) Significant judgements made in applying the Company's accounting policies

IAS 1- 122

The judgements made by the directors in the process of applying the Company's accounting policies that have the most significant effect on the amounts recognised in the financial statements include:

IAS 12-34,
37

i) Whether it is probable that future taxable profits will be available against which temporary differences can be utilised (see Note 15);

IFRS 9-4.1.2,
4.1.2A

ii) Classification of financial assets: whether the business model in which financial assets are held has as its objective the holding of such assets to collect contractual cash flows or to both collect contractual cash flows and sell the assets; and whether the contractual terms of financial assets give rise on specified dates to cash flows that are solely payments of principal and interest;

IFRS 9-5.5.4

iii) whether credit risk on financial assets has increased significantly since initial recognition; and

IFRS 16-26

iv) how to determine the incremental borrowing rate used in the discounting of lease liabilities.

IFRS 15-123
to 126

[Significant judgements may also need to be made when identifying the performance obligations within a contract, and when allocating the transaction price between performance obligations.]

NOTES (CONTINUED)

2. Significant judgements and key sources of estimation uncertainty (continued)

b) Key sources of estimation uncertainty

IAS 1-125
IAS 8-32

Key assumptions made about the future and other sources of estimation uncertainty that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next financial year include:

i) Retirement benefit obligations

Assumptions made by the actuary in determining the present value of retirement benefit obligations. The carrying amount of the provision and the key assumptions made in estimating the provision are set out in Note 7.

ii) Warranty provision

Estimates made in determining the warranty provision, which is based on past experience and may change based on actual cost of fulfilling the warranty. The carrying amount of the warranty provision is set out in Note 16.

iii) Impairment losses

IFRS 9 -
5.5.17

Estimates made in determining the expected credit losses on financial assets. Such estimates include the determination of probabilities of default including the use of forward looking information, and of losses given default.

[This note may need to include significant judgements and sources of estimation uncertainties relating to the impact of the Covid-19 pandemic.]

IAS 1 -
BC81

[It should be noted that whereas these are examples of possible disclosures under paragraph 125 of IAS 1, that standard stipulates that "these assumptions and other sources of estimation uncertainty relate to estimates that require management's most difficult, subjective or complex judgements". Therefore, disclosure in accordance with paragraph 125 of IAS 1 would be made in respect of relatively few assets or liabilities (or classes of them).]

A possible alternative disclosure where there are no difficult, complex or subjective judgements would be: "in the opinion of the directors, they have made no assumptions and there are no sources of estimation uncertainty that are likely to cause a material adjustment to the carrying amount of assets and liabilities within the next financial year".]

IFRS 7-31

3. Nature and extent of risks arising from financial instruments *[The disclosures that follow should provide an overview of the Company's exposure to risks based on the information provided to key management personnel.]*

a) Financial risk management

IFRS 7-33

The Company's activities expose it to a variety of financial risks including credit, liquidity and market risks. The Company's overall risk management policies are set out by the board and implemented by the management, and focus on the unpredictability of changes in the business environment and seek to minimise the potential adverse effects of such risks on the Company's performance by setting acceptable levels of risk. The Company does not hedge against any risks.

NOTES (CONTINUED)

3. Nature and extent of risks arising from financial instruments (continued)

a) Financial risk management (continued)

i) Credit risk and expected credit losses

IFRS 7-33

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. Credit risk mainly arises from financial assets, and is managed on a company-wide basis.

Credit risk on financial assets with banking institutions is managed by dealing with institutions with good credit ratings and placing limits on deposits that can be held with each institution. The Company carries out its own assessment of credit risk before investing in corporate bonds, and updates such assessments at each reporting date.

Credit risk on trade receivables is managed by ensuring that credit is extended to customers with an established credit history. The credit history is determined by taking into account the financial position, past experience and other relevant factors. Credit is managed by setting a credit limit and credit period for each customer. The utilisation of the credit limits and the credit period is monitored by management on a monthly basis.

IFRS 9-5.5.9
 IFRS 9-5.5.11
 IFRS 7-35F(a)
 IFRS 7-35G(a)(ii)

In assessing whether the credit risk on a financial asset has increased significantly, the Company compares the risk of default occurring on the financial asset as at the reporting date with the risk of default occurring on that financial asset as at the date of initial recognition. In doing so, the Company considers reasonable and supportable information that is indicative of significant increases in credit risk since initial recognition and that is available without undue cost or effort. There is a rebuttable assumption that the credit risk on a financial asset has increased significantly since initial recognition when contractual payments are more than 30 days past due.

IFRS 9-B5.5.37 IFRS 7-35F(b)

For these purposes default is defined as having occurred if the debtor is in breach of contractual obligations, or if information is available internally or externally that suggests that the debtor is unlikely to be able to meet its obligations. However, there is a rebuttable assumption that that default does not occur later than when a financial asset is 90 days past due.

IFRS 9-B5.5 IFRS 7-35F(c)

If the Company does not have reasonable and supportable information to identify significant increases in credit risk and/or to measure lifetime credit losses when there has been a significant increase in credit risk on an individual instrument basis, lifetime expected credit losses are recognised on a collective basis. For such purposes, the Company groups financial assets on the basis of shared credit risk characteristics, such as:

- type of instrument
- industry in which the debtor operates
- nature of collateral.

IFRS 9-App A
 IFRS 7-35F(d)
 IFRS 7-35G(a)(iii)

A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred. Evidence that a financial asset is credit impaired include observable data about the following events:

- significant financial difficulty of the debtor
- a breach of contract
- it is probable that the debtor will enter bankruptcy
- the disappearance of an active market for the financial asset because of financial difficulties.

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NOTES (CONTINUED)

3. Nature and extent of risks arising from financial instruments (continued) [Tailor as appropriate]

a) Financial risk management (continued)

i) Credit risk (continued)

IFRS 7-35M

The gross carrying amount of financial assets with exposure to credit risk at the balance sheet date was as follows:

		Basis for measurement of loss allowance			
		12-month expected credit losses KSh'000	Lifetime expected credit losses (see note below)		
			(a) KSh'000	(b) KSh'000	(c) KSh'000
					Total KSh'000
At 31st December 2020					
Government securities					
Corporate bonds					
Trade receivables					
Other receivables					
Cash at bank					
Gross carrying amount					
Loss allowance					
Exposure to credit risk					
At 31st December 2019					
Government securities					
Corporate bonds					
Trade receivables					
Other receivables					
Cash at bank					
Gross carrying amount					
Loss allowance					
Exposure to credit risk					

IFRS 7-35K

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3. Nature and extent of risks arising from financial instruments (continued) [Tailor as appropriate]

a) Financial risk management (continued)

i) Credit risk (continued)

IFRS 7-35M

Financial assets for which the loss allowance has been measured at an amount equal to lifetime expected credit losses have been analysed above based on their credit risk ratings as follows:

IFRS 9-B5.5.35

- (a) financial assets for which credit risk has increased significantly since initial recognition but that are not credit impaired;
- (b) financial assets that are credit impaired at the balance sheet date;
- (c) trade receivables, contract assets and lease receivables for which the loss allowance is always measured at an amount equal to lifetime expected credit losses, based, as a practical expedient, on provision matrices.

IFRS 7-35M

The age analysis of the trade receivables at the end of each year was as follows:

	Not past due KSh'000	30 to 90 days past due KSh'000	90 to 180 days past due KSh'000	Over 180 days past due KSh'000	Total KSh'000
At 31st December 2020					
At 31st December 2019					

IFRS 7-35H

The changes in the loss allowance during the year were as follows:

	Basis for measurement of loss allowance				
	12-month expected credit losses KSh'000	Lifetime expected credit losses (see note above)			Total KSh'000
		(a) KSh'000	(b) KSh'000	(c) KSh'000	
Year ended 31st December 2020					
At start of year					
Changes relating to assets originated or acquired during the year					
Changes arising from whether the loss allowance is measured at an amount equal to 12-month or lifetime expected credit losses					
Changes because of financial assets that were written off during the year					
Other changes					
At end of year					
Year ended 31st December 2019					
At start of year					
Changes relating to assets originated or acquired during the year					
Changes arising from whether the loss allowance is measured at an amount equal to 12-month or lifetime expected credit losses					
Changes because of financial assets that were written off during the year					
Other changes					
At end of year					

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3. Nature and extent of risks arising from financial instruments (continued) [Tailor as appropriate]

a) Financial risk management (continued)

i) Credit risk (continued)

		Basis for measurement of loss allowance			
		12-month expected credit losses KSh'000	Lifetime expected credit losses (see note above)		
			(a) KSh'000	(b) KSh'000	(c) KSh'000
					Total KSh'000
The loss allowances at the end of each year relate to the following financial assets:					
At 31st December 2020					
IFRS 15-113(b)	Non-current receivables				
	Government securities				
	Corporate bonds				
	Trade receivables (all related to contracts with customers)				
	Other receivables				
	Cash at bank				
Total					
At 31st December 2019					
IFRS 15-113(b)	Non-current receivables				
	Government securities				
	Corporate bonds				
	Trade receivables (all related to contracts with customers)				
	Other receivables				
	Cash at bank				
Total					

IFRS 7-35K

The Company does not hold any collateral against the past due or impaired receivables. The management continues to actively follow up past due receivables.

NOTES (CONTINUED)

3. Nature and extent of risks arising from financial instruments (continued) [Tailor as appropriate]

ii) Liquidity risk

IFRS 7-33,
39(b)

Liquidity risk is the risk that the Company will encounter difficulty in meeting obligations associated with financial liabilities. The board has developed a risk management framework for the management of the Company's short, medium and long-term liquidity requirements thereby ensuring that all financial liabilities are settled as they fall due. The Company manages liquidity risk by continuously reviewing forecasts and actual cash flows, and maintaining banking facilities to cover any shortfalls. Note 13 provides details of additional undrawn facilities that may be utilised by the Company to further reduce liquidity risk.

IFRS 7-39(a)

The table below summarises the maturity analysis for financial liabilities to their remaining contractual maturities *[time intervals to be based on what is provided to management, or what is appropriate for the business]*. The amounts disclosed are the contractual undiscounted cash flows.

	Less than one month KSh'000	Between 1-3 months KSh'000	Between 3-12 months KSh'000	Over 1 year KSh'000
31st December 2020				
Trade and other payables				
Borrowings - bank				
- others				
Lease liabilities				
31st December 2019				
Trade and other payables				
Borrowings - bank				
- others				
Lease liabilities				

IFRS 16-58

iii) Market risk

IFRS 7-33

Market risk is the risk that the fair value or future cash flows of financial instruments will fluctuate because of changes in market price and comprises three types of risks: currency risk, interest rate risk and other price risk.

[The sensitivity analyses below should reflect changes that are reasonably possible - both positive and negative.]

Interest rate risk

IFRS 7-33,
40(a), (b)

The Company is exposed to cash flow interest rate risk on its variable rate borrowings resulting from changes in market interest rates. The Company manages this exposure by maintaining a high interest cover ratio, which is the extent to which profits are available to service borrowing costs. Management consider that a change in interest rates of __ percentage points in the year ending 31st December 2021 is reasonably possible. If the interest rates on the Company's borrowings at the year-end were to increase/decrease by this number of percentage points, with all other factors remaining constant, the post tax profit and equity would be lower/higher by KSh xxx,000 (2019: KSh xxx,000) respectively.

Currency risk [to be disclosed for each significant foreign currency]

IFRS 7-33

Currency risk arises on financial instruments denominated in foreign currency. The Company has trade receivables, trade payables and borrowings that are denominated in foreign currency.

NOTES (CONTINUED)

3. Nature and extent of risks arising from financial instruments (continued) [Tailor as appropriate]

iii) Market risk (continued)

IFRS 7-33

The significant exposure in respect of each currency is as follows:

	US\$ KSh'000	Euro KSh'000	Total KSh'000
Year ended 31st December 2020			
Trade receivables			
Trade payables			
Borrowings			
Net exposure			
Year ended 31st December 2019			
Trade receivables			
Trade payables			
Borrowings			
Net exposure			

IFRS 7-40

Management consider that an appreciation of the United States Dollar and the Euro against the Kenya Shilling of __% and __% respectively or a depreciation of the United States Dollar and the Euro against the Kenya Shilling of __% and __% respectively in the year ending 31st December 2021 are both reasonably possible. If the United States Dollar and the Euro were to appreciate/depreciate against the Kenya Shilling by the said percentages, with all other factors remaining constant, the post tax profit and equity would be lower/higher by KSh xxx,000/ KSh xxx,000 (2019: KSh xxx,000 and KSh xxx,000) respectively.

IFRS 7-33, 40

Other price risk

Other price risk arises on financial instruments because of changes in the price of a financial instrument. The Company is exposed to other price risk on its investment in quoted shares. Management consider that a change in the market prices of its quoted shares of __% either way in the year ending 31st December 2021 is reasonably possible. If the equity instruments held by the Company at the reporting date decreased/increased by the said percentage, with other factors remaining constant, other comprehensive income and equity would decrease/increase by KSh xxx,000 (2019: KSh xxx,000). [In the case of financial assets at fair value through profit or loss, the impact would be on profit.]

b) Capital management

IAS 1-134,
135

The Company's objective in managing its capital is to ensure that it supports the development of its business and is able to continue as a going concern, while at the same time maximising the return to its shareholders. The Company is not subject to any external capital requirements [OR] The Company is subject to the following capital requirements ... *[as imposed by its lenders, regulatory authorities or statute]*.

IAS 1-135(b)

The Company manages its capital by evaluating the working capital requirements and investment in non-current assets before borrowings and based on this requirement, setting an internal debt to equity ratio, which it monitors on a regular basis. The debt to equity ratio has been set at __%. There has not been any change in this since the last financial year.

NOTES (CONTINUED)

3. Nature and extent of risks arising from financial instruments (continued) [Tailor as appropriate]

b) Capital management (continued)

	2020 KSh'000	2019 KSh'000
The gearing ratio at the year-end was as follows:		
Total borrowings, including lease liabilities		
Less: cash and cash equivalents		
Net debt		
Total equity		
Total capital resources		
Gearing <i>[net debt over total capital resources]</i>	_____%	_____%

[Note: IAS 1 does not require disclosure of a gearing ratio. The above is only an illustration of how an entity might comply with the requirements in IAS 1-135 to disclose its objectives for managing capital, based on information provided by management, and how it is meeting those objectives.]

4. Revenue from contracts with customers

	2020 KSh'000	2019 KSh'000
IFRS 15-114 Recognised at a point in time:		
Direct sales of electrical equipment		
IFRS 15-114 Recognised over time:		
Installation contracts		
	_____	_____
	=====	=====

IFRS 15-114, B87 to B89 *[Note: Revenue should be disaggregated into categories that depict how the nature, timing and uncertainty of revenue and cash flows are affected by economic factors.]*

IFRS 15-120(a)
IFRS 15-120(b) The aggregate amount of the transaction price allocated to performance obligations that are unsatisfied (or partially unsatisfied) at 31 December 2020 was KSh xxx,000 (2019: KSh xxx,000). All of this is expected to be recognised as revenue in the next reporting period.

5. Other income

	2020 KSh'000	2019 KSh'000
IAS 40-75(f) Rental income from investment property		
Rental income from other property		
IFRS 7-11A(d) Dividend income from equity instruments designated at fair value through other comprehensive income		
- Relating to investments derecognised during the year		
- Relating to investments held at the end of the year		
IFRS 7-20(b) Interest income		
Financial assets measured at amortised cost		
Financial assets measured at fair value through other comprehensive income		
Net foreign exchange gain		
	_____	_____
	=====	=====

IFRS 16-53(f) Included in rental income above for the year ended 31st December 2020 is KSh xxx,000 (2019: KSh xxx,000) of income from sub-leasing of right-of-use assets.

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NOTES (CONTINUED)

		2020 KSh'000	2019 KSh'000
6. Changes in fair value [Could be presented as a component of other income if not material]			
	These comprise changes in fair value of:		
IAS 40-76(d)	Investment property		
IFRS 7-20(a)(i)	Financial assets measured at fair value through profit or loss		
IAS 1-82(b)	7. Finance costs		
	Interest expense:		
	Bank loan (Note 13)		
	Bank overdraft		
IFRS 16-53(b)	Interest expense on lease liabilities		
IFRS 7-20(b)	Total interest expense for financial liabilities measured at amortised cost		
IAS 23-6(e)	Net foreign exchange gain/(loss) on borrowings*		
IAS 23-6(e)	<i>* [Such exchange losses/gains should be classified as finance costs only if they can be regarded as an adjustment to interest costs.]</i>		
8. Profit/(loss) before tax expense/income		2020 KSh'000	2019 KSh'000
	(a) Items charged		
IAS 1-97	The following items have been charged in arriving at profit/(loss) before tax expense/income: <i>[all material items of income or expense should be disclosed separately]</i>		
IAS 2-36(d),38	Inventories expensed <i>[often this will be the same as cost of sales]</i>		
IAS 2-36(e)	Write down of inventories		
IAS 1-104	Employee benefits expense (Note 8(b))		
IFRS 16-53(c)	Expenses relating to short term leases		
IFRS 16-53(d)	Expenses relating to low value leases		
IFRS 16-53E	Expenses relating to variable lease payments not included in the measurement of lease liabilities		
IAS 21-52(a)	Net foreign exchange loss/(gain)		
IAS 40-75(f)(ii)	Direct operating expenses of investment property let		
IAS 40-75(f)(iii)	Direct operating expenses of investment property not let		
IAS 1-104	Depreciation of property, plant and equipment		
	Depreciation of right-of-use assets		
IAS 1-104	Depreciation of investment property		
IAS 1-104	Amortisation of intangible assets		
	Provision for impairment losses on financial assets		
IFRS 7-20(a)(vi)	Measured at amortised cost		
IFRS 7-20(a)(viii)	Measured at fair value through other comprehensive income		

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NOTES (CONTINUED)

8. Profit/(loss) before tax expense/income (continued)

		2020	2019
		KSh'000	KSh'000
CA - 649(5)	(b) Employee benefits expense [include executive directors]		
	The following items are included in employee benefits expense:		
	Wages and salaries		
	Retirement benefit costs:		
	- Defined benefit scheme		
IAS 19-46	- Defined contribution scheme		
IAS 19-46	- National Social Security Fund		

CAs649	The average number of persons employed during the year, by category, were:		
		2020	2019
		Number	Number
	Production		
	Sales and distribution		
	Management and administration		
	Total		

CAs649(2) *[The categories are to be determined by management, having regard to the manner in which the company's activities are organised.]*

		2020	2019
		KSh'000	KSh'000
IAS 12-79, 80	9. Tax expense/income		
IAS 12-80(a)	Current income tax		
IAS 12-80(c)	Deferred tax expense/(income) relating to the origination and reversal of temporary differences (Note 15)		
IAS 12-80(d)	Deferred tax expense/(income) relating to change in tax rate (Note 15)		
IAS 12-80(g)	Write down/(reversal of a write down) of a deferred tax asset		
	Income tax expense/(credit)		

IAS 12-81(c)	The tax on the Company's profit/(loss) before income tax differs from the theoretical amount that would arise using the statutory income tax rate of 25% (2019: 30%) as follows:		
	Profit/(loss) before income tax		
	Tax calculated at the statutory tax rate of 25% (2019: 30%)		
	Tax effect of:		
	Income not subject to tax		
	Income subject to tax at 5%		
	Expenses not deductible for tax purposes		
	Effect of change in statutory tax rate on deferred tax		
	Write down/(reversal of a write down) of a deferred tax asset		
	Income tax expense/(credit)		

The statutory tax rate was reduced from 30% to 25% for the year of income 2020 by the Tax Laws (Amendment) Act, 2020. The Tax Laws (Amendment) (No.2) Act, 2020 increased the rate back to 30% with effect from 1st January 2021.

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NOTES (CONTINUED)

IAS 1-79(a)	10. Share capital	No. of ordinary shares	Issued and fully paid up capital KSh'000	Share premium KSh'000
	At 1st January 2019			
	Bonus issue	_____	_____	_____
	At 31st December 2019			
	Issue for cash/Bonus issue	_____	_____	_____
	At 31st December 2020	=====	=====	=====

The total number of authorised ordinary shares is (2019:) with a par value of KSh each.

On, the issued and paid up capital was increased from KSh xxx,000 to KSh xxx,000 by a bonus issue of ordinary shares for every share held by capitalising KShxxx,000 from retained earnings. On the issued and paid up capital was increased from KSh xxx,000 to KSh xxx,000 by an issue for cash of ordinary shares at a price of KSh xx per share.

IAS 1-79(b) The share premium account arose in 200_ on issue of shares at a premium and is not distributable.

11. Revaluation surplus

IAS 1-79(b),
IAS 16-77(f) The revaluation surplus arose on the revaluation of land and buildings (freehold and leasehold) and plant and machinery and is stated net of deferred income tax. The surplus is not distributable.

12. Fair value reserve

IAS 1-79(b)
IFRS 9-5.7.10
IFRS 9-B5.7.1 Gains or losses on financial assets measured at fair value through other comprehensive income are recognised, net of deferred income tax, directly in the fair value reserve. On disposal of debt instruments the cumulative gain or loss is reclassified to profit or loss. On disposal of equity instruments the cumulative gain or loss is transferred directly to retained earnings. The reserve is not distributable.

NOTES (CONTINUED)

13. Borrowings

2020
KSh'000

2019
KSh'000

The borrowings are analysed as follows:

Non-current

Bank loans

Loans from related parties (Note 32(iv))

Other borrowings

Current

Bank overdraft (Note 27)

Bank loans

Loans from related parties (Note 32(iv))

Total borrowings

IAS 7-44A

Reconciliation of liabilities arising from financing activities:

Long term
borrowings
KSh'000

Lease
liabilities
KSh'000

Total
KSh'000

Year ended 31 December 2020

At start of year

Interest charged to profit or loss

IAS 23-29

Borrowing costs capitalised during the year

Foreign exchange (gain)/loss

Cash flows:

Operating activities (interest paid)

Proceeds from long-term borrowings

Amounts financed through leases

Repayments of long-term borrowings

Payments under leases

At end of year

Year ended 31 December 2019

At start of year

Interest charged to profit or loss

IAS 23-29

Borrowing costs capitalised during the year

Foreign exchange (gain)/loss

Cash flows:

Operating activities (interest paid)

Proceeds from long-term borrowings

Amounts financed through leases

Repayments of long-term borrowings

Payments under leases

At end of year

NOTES (CONTINUED)

13. Borrowings (continued)

IFRS 7-25, 29	The carrying amounts of the borrowings and lease liabilities (see Note 14) have been measured at amortised cost but approximate to their fair value. Fair values are based on discounted cash flows using a discount rate based on the borrowing rate that would be available to the Company at the balance sheet date (Level 2).
IAS 16-74(a), IFRS 7-14	<p>The borrowings are secured by:</p> <p>* The bank overdraft facility from Bank Ltd of KSh is secured by</p> <p>* The loan facility from Bank Ltd is secured by</p>
IAS 16-74(a)	<i>[If not directly apparent, the disclosure should specifically include the carrying amount of property, plant and equipment, financial assets, and inventories pledged as security.]</i>
IFRS 7-18, 19	Included in borrowings is a loan of KSh xxx,000 on which the Company defaulted in making interest payments of KSh xxx,000/defaulted in the payment of instalment comprising the principal and interest amounting to KSh xxx,000. The amounts were repaid together with penal interest/the terms of the loan have been renegotiated with the bank.
IAS 7-50(a) (encouraged)	At the year-end, the Company had KSh xxx,000 (2019: KSh xxx,000) of undrawn facilities which it may utilise to fund its obligations.

Other facilities

The Company's bankers have issued guarantees/letters of credit of KSh xxx,000 (2019: KSh xxx,000) in the ordinary course of business. These are secured by

14. Lease liabilities

	2020 KSh'000	2019 KSh'000
Current		
Non-current		
	<hr/>	<hr/>
	<hr/>	<hr/>
IFRS 16-53(g)		
The total cash outflow for leases in the year was:		
Payments of principal portion of the lease liability		
Interest paid on lease liabilities		
	<hr/>	<hr/>
	<hr/>	<hr/>

For more information on the nature of the leases entered into and the related right-of-use assets, see Note 19.

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NOTES (CONTINUED)

15. Deferred income tax

IAS 12-81(d)
IAS 12-81(g)

Deferred income tax is calculated using the enacted tax rate of 30%, which is the enacted rate applying from 1st January 2021, except for capital gains, for which the enacted tax rate of 5% is used (2019: 30% and 5%). However, the statutory tax rate for the year ended 31st December 2020 was 25% (see Note 9), except for capital gains, which remained as 5%.

Deferred tax assets/(liabilities), and the deferred tax charge/(credit) in the profit and loss account and in other comprehensive income are attributable to the following items:

	At start of year	Effect of change of tax rate at 1st January 2020		Origination and reversal of temporary differences		At end of year
		(Credited)/charged to profit or loss	(Credited)/charged to OCI	(Credited)/charged to profit or loss	(Credited)/charged to OCI	
Year ended 31st December 2020	KSh'000	KSh'000	KSh'000	KSh'000	KSh'000	KSh'000
Property, plant and equipment						
on historical cost basis						
on revaluation surplus						
Right-of-use assets						
on historical cost basis						
on revaluation surplus						
Investment property						
Lease liabilities						
Provision for liabilities						
Provision for impairment of receivables						
Tax losses carried forward						
Net deferred tax asset/(liability)						
Year ended 31st December 2019						
Property, plant and equipment						
on historical cost basis						
on revaluation surplus						
Right-of-use assets						
on historical cost basis						
on revaluation surplus						
Investment property						
Provision for liabilities						
Provision for impairment of receivables						
Tax losses carried forward						
Net deferred tax asset/(liability)						
				2020	2019	
				Effect of change of tax rate at 1st January 2020	Origination and reversal of temporary differences	Origination and reversal of temporary differences
				KSh'000	KSh'000	KSh'000
The (credit)/charge to other comprehensive income relates to:						
<u>Items that will not be reclassified subsequently to profit or loss:</u>						
Surplus/(deficit) on revaluation of property, plant and equipment						
Remeasurement of net defined benefit asset/liability						
<u>Items that will be reclassified subsequently to profit or loss when specific conditions are met:</u>						
Change in fair value of available-for-sale financial assets						
Reclassification adjustment: gain on disposal of available-for-sale financial assets included in the profit and loss account						

NOTES (CONTINUED)

15. Deferred income tax (continued)

IAS 12-64 In addition, deferred tax of KSh xxx,000 (2019: KSh xxx,000) was transferred from the revaluation surplus to retained earnings. This relates to the difference between the actual depreciation of the revalued carrying amounts of buildings and plant and machinery and the equivalent depreciation based on the historical cost of those assets (the excess depreciation).

IAS 12-82, 81(e) The deferred tax asset has been recognised based on management's projections of future taxable profits that will be available against which the deductible temporary differences and tax losses can be utilised. [OR] The deferred tax asset has not been recognised on deductible temporary differences and tax losses carried forward amounting to KSh xxx,000 (2019: KSh xxx,000) due to lack of certainty of availability of future taxable profits against which such deductible temporary differences and tax losses could be utilised. Under the Kenyan Income Tax Act, tax losses are allowable as a deduction only in the nine years succeeding the year in which they occurred. The tax losses of KSh _____ carried forward will expire as follows:

IAS 12-81(e)	Arising in:	Tax losses KSh'000	Expiring:
	2018		31st December 2027
	2019		31st December 2028
	Tax losses carried forward		

IAS 12-82A If the whole of the retained earnings as at the reporting date were to be distributed, a further KSh xxx,000 (2019: KSh xxx,000) of tax would be payable. This liability has not been recognised.

16. Provisions for liabilities

	Warranties KSh'000	Others* KSh'000	Total KSh'000
IAS 37-84			
At 1st January 2019			
Net increase charged to profit and loss account			
Utilised during the year			
Unused amounts reversed during the period			
At 31st December 2019			
Less: current portion			
Non-current portion			
At 1st January 2020			
Net increase charged to profit and loss account			
Utilised during the year			
At 31st December 2020			
Less: current portion			
Non-current portion			

IAS 37-85 The warranty provision represents the Company's liabilities under the ___ months warranty given on sale of _____. The estimate is based on past experience of defective products.

*** [Each class to be disclosed separately.]**

NOTES (CONTINUED)

17. Post-employment benefit obligations

IAS 19-139(a)(i)	The Company operates a funded defined benefit plan for qualifying employees. Under this plan, the employees are entitled to retirement benefits of 1/60th of their final salary for each year of service and a half pension to surviving spouses. Final salary is the average of the last three year's remuneration before retirement of the employee concerned. The assets of the scheme are held in a separate trustee administered fund.		
IAS 19-139(b)	<p>The plan exposes the Company to actuarial risks, in particular:</p> <ul style="list-style-type: none"> • Salary risk: any increase in the plan participants' salary will increase the plan's liability. • Longevity risk: any increase in the plan participants' life expectancy will increase the plan's liability. • Investment risk: if the actual return on plan assets is below the discount rate used in calculating the defined benefit plan liability, a plan deficit will arise; however, the composition of plan assets is balanced enough not to expose the Company to significant concentrations of investment risk. • Interest rate risk: a decrease in the bond interest rate will increase the plan liability (however, partially counterbalanced by an increase in the return on the plan's debt investments). 		
IAS 19-135(b), 141	The following table analyses the components of defined benefit costs recognised in comprehensive income:		
		2020 KSh'000	2019 KSh'000
	Current service cost Past service cost and loss arising from settlements Net interest expense	<hr/>	<hr/>
	Components of defined benefit costs recognised in profit or loss		
	Return on plan assets (excluding amounts included in net interest expense) Actuarial losses arising from changes in demographic assumptions Actuarial gains arising from changes in financial assumptions Actuarial losses arising from experience adjustments	<hr/>	<hr/>
	Components of defined benefit costs recognised in other comprehensive income	<hr/>	<hr/>
		<hr/>	<hr/>
	The net defined benefit liability <i>[/asset]</i> in the balance sheet comprises:		
	Present value of the defined benefit obligation Less: fair value of plan assets	<hr/>	<hr/>
		<hr/>	<hr/>
IAS 19-140, 141	The movement in the defined benefit obligation over the year is:		
	At start of year Current service cost Net interest expense Past service cost and loss arising from settlements Actuarial losses arising from changes in demographic assumptions Actuarial gains arising from changes in financial assumptions Actuarial losses arising from experience adjustments Benefits paid	<hr/>	<hr/>
	At end of year	<hr/>	<hr/>

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NOTES (CONTINUED)

17. Post-employment benefit obligations (continued)

		2020	2019
		KSh'000	KSh'000
IAS 19-140, 141	The movement in the fair value of plan assets is as follows:		
	At start of year		
	Return on plan assets (excluding amounts included in net interest expense)		
	Employer contributions		
	Employee contributions		
	Benefits paid		
	At end of year		
IAS 19-142	The fair value of plan assets comprises:		
	Equity investments:		
	Manufacturing		
	Financial institutions		
	Agriculture		
	Debt securities:		
	Treasury bonds		
	High quality corporate bonds		
	Investment property		
	Other		
	Total		
IAS 19-142	Only the equity investments and debt securities are quoted in an active market (Level 1).		
IAS 19-143	Pension plan assets include a building occupied by the Company with a fair value of KSh xxx,000 (2019: KSh xxx,000).		
IAS 19-144	The significant actuarial assumptions used were as follows:	2020	2019
IAS 19-83	Discount rate (%)		
IAS 19-87	Future salary increases (%)		
IAS 19-82	Life expectancy after retirement age (years)		
IAS 19-145(a)	For each of the above significant actuarial assumptions, a sensitivity analysis has been determined based on reasonably possible changes of the assumption occurring at the end of the reporting period, while holding all other assumptions constant:		
	• If the discount rate is 1% higher (lower), the defined benefit obligation would decrease by KSh xxx,000 (increase by KSh xxx,000).		
	• If the expected rate of salary growth increases (decreases) by 1%, the defined benefit obligation would increase by KSh xxx,000 (decrease by KSh xxx,000).		
	• If the average life expectancy increases (decreases) by one year, the defined benefit obligation would increase by KSh xxx,000 (decrease by KSh xxx,000).		
IAS 19-145(b)	For the above sensitivity analysis, the present value of the defined benefit obligation has been determined using the Projected Unit Credit Method at the end of the reporting period, which is the same as that applied in the statement of financial position.		
	Such sensitivity analysis might not be representative of the actual change in the defined benefit obligation as it is unlikely that the change in assumptions would occur in isolation of one another.		
IAS 19-147(b)	The expected contributions to the plan during 2021 are KSh		
IAS 19-147(c)	The weighted average duration of the defined benefit obligation at 31st December 2020 is ... years (2019: ... years).		

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NOTES (CONTINUED)

IAS 1-78(a) IAS
16-73(d),(e)

18. Property, plant and equipment	Freehold land KSh'000	Plant and machinery KSh'000	Motor vehicles KSh'000	Furniture and fittings KSh'000	Office equipment KSh'000	Computers, copiers and faxes KSh'000	Capital work-in- progress KSh'000	Total KSh'000
At 1st January 2019								
Cost or valuation								
Accumulated depreciation								
Net carrying amount								
Year ended 31st December 2019								
Opening carrying amount								
Revaluation surplus								
Additions								
Disposals								
Impairment loss								
Depreciation charge								
Closing carrying amount								
At 31st December 2019								
Cost or valuation								
Accumulated depreciation								
Net carrying amount								
Year ended 31st December 2020								
Opening carrying amount								
Additions								
Disposals								
Impairment loss								
Depreciation charge								
Closing carrying amount								
At 31st December 2020								
Cost or valuation								
Accumulated depreciation								
Net carrying amount								

[Other layouts for presenting the movements in property, plant and equipment (with comparatives) are acceptable provided they comply with IAS 16-73(d) and (e).]

NOTES (CONTINUED)

18. Property, plant and equipment (continued)

IAS 16-73(c) The annual depreciation rates used are as follows:

	<u>Rate - %</u>
Freehold land	Nil
Buildings
Plant and machinery
Motor vehicles
Furniture and fittings
Office equipment
Computers, copiers and faxes

IAS 16-77 Freehold land and plant and machinery were valued (Level 2) on **[date]** by, independent valuers, on the basis of open market value. The carrying amount of the asset was restated to the revalued amount of the asset, and the resulting surplus arising on revaluation net of deferred income tax was recognised in other comprehensive income and credited to the revaluation surplus in equity.

IAS 16-77(e) If the freehold land and plant and machinery were stated on the historical cost basis, the carrying values would be as follows:

	Freehold land KSh'000	Plant & machinery KSh'000
31st December 2020		
Cost		
Accumulated depreciation	_____	_____
Net book amount	=====	=====
31st December 2019		
Cost		
Accumulated depreciation	_____	_____
Net book amount	=====	=====

IAS 16-79(b) Fully depreciated plant still in use had a cost of KSh xxx,000 (2019: KSh xxx,000).

NOTES (CONTINUED)

19. Right-of use assets

		Land and buildings KSh'000	Motor vehicles KSh'000	Total KSh'000
	Year ended 31st December 2019			
	Opening carrying amount			
IFRS 16-53(h)	Additions			
	Revaluation surplus			
IFRS 16-53(a)	Depreciation charge			
IFRS 16-53(j)	Closing carrying amount			
	Year ended 31st december 2020			
	Opening carrying amount			
	Additions			
	Depreciation charge			
	Closing carrying amount			
IFRS 16-59	The Company leases various offices, warehouses, motor vehicles and office equipment. The leases of offices and warehouses are typically for periods of between 7 and 99 years, with no options to renew. Leases of motor vehicles are typically for periods of between 2 and 5 years, while leases of office equipment are for periods of not more than 12 months. None of the leases contains any restrictions or covenants other than the protective rights of the lessor or carries a residual value guarantee.			
IFRS 16-57 IAS 16-77	Leasehold land and buildings were valued (Level 2) on [date] by, independent valuers, on the basis of open market value. The carrying amount of the asset was restated to the revalued amount of the asset, and the resulting surplus arising on revaluation net of deferred income tax was recognised in other comprehensive income and credited to the revaluation surplus in equity.			
IAS 16-77(e)	If the leasehold land and buildings were stated on the historical cost basis, the carrying values would be KSh xxx,000 (2019: KSh xxx,000).			

In the statement of cash flows, the amount for payments for right-of-use assets represents:

	2020 KSh'000	2019 KSh'000
Additions, as above		
Less: amounts financed through leases		
Cash flow		

For information on the related lease liabilities, see Note 14.

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NOTES (CONTINUED)

20. Investment property

2020
KSh'000

2019
KSh'000

IAS 40-76

[Fair Value Model]

At 1st January
Additions through acquisition
Additions from capital expenditure
Transfers from/(to) property, plant and equipment
Disposals
Fair value gains/(losses)

At 31st December

IAS 40-6

Interest in leasehold land is included in the fair value of the investment property.

IAS 40-75
(d),(e)

The investment property has not been independently valued by a registered valuer and the fair value is based on estimates made by the directors based on discounted cash flows from projected rental incomes (Level 3) **[OR]** The fair value of the investment property is based on the valuation carried out on by, independent valuers, on the basis of open market value (Level 2). The valuer is a registered valuer and has recent experience in the location and the category of the investment property being valued.

IAS 40-79

[Cost Model]

Leasehold
land
KSh'000

Leasehold
buildings
KSh'000

Total
KSh'000

At 1st January 2019

Cost
Accumulated depreciation

Net carrying amount

Year ended 31st December 2019

Opening carrying amount
Additions through acquisition
Additions from capital expenditure
Disposals
Transfers from/(to) property, plant & equipment
Depreciation charge

Closing carrying amount

At 31st December 2019

Cost
Accumulated depreciation

Net carrying amount

Year ended 31st December 2020

Opening carrying amount
Additions through acquisition
Additions from capital expenditure
Disposals
Transfers from/(to) property, plant & equipment
Depreciation charge

Closing carrying amount

At 31st December 2020

Cost
Accumulated depreciation

Net carrying amount

IAS 40-79(e)

Fair value at 31st December 2020

Fair value at 31st December 2019

NOTES (CONTINUED)

20. Investment property (continued)

IAS 40-79(b) The annual depreciation rates used are as follows:

	<u>Rate - %</u>
Leasehold land
Leasehold buildings

Fair values of the investment property are based on estimates made by the directors (Level 3).

IAS 38-
118(c),(e)

21. Intangible assets

Software costs	2020	2019
	KSh'000	KSh'000
Cost		
At 1st January		
Additions	_____	_____
At 31st December	_____	_____
Amortisation		
At 1st January		
Charge for the year	_____	_____
At 31st December	_____	_____
Net book amount		
At 31st December	=====	=====

IAS 38-118(a) The annual amortisation rate used is ...%.

22. Non-current receivables

Loans to directors (Note 32(vii))	=====	=====
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IFRS 7-29 The carrying amounts of non-current receivables are a reasonable approximation of fair value.

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NOTES (CONTINUED)

IFRS 7-8	23. Other financial assets	2020	2019
		KSh'000	KSh'000
	Non-current		
IFRS 7-8(a)	Financial instruments measured at fair value through profit or loss:		
	Equity instruments		
IFRS 7-8(f)	Financial assets measured at amortised cost:		
	Government securities, net of provision for expected credit losses (see Note 3)		
	Corporate bonds, net of provision for expected credit losses (see Note 3)		
IFRS 7-8(h)	Financial assets measured at fair value through other comprehensive income:		
IFRS 9-5.7.5	Equity instruments designated as such upon initial recognition		
	Current		
IFRS 7-8(a)	Financial instruments measured at fair value through profit or loss:		
	Equity instruments		
IFRS 7-8(f)	Financial assets measured at amortised cost:		
	Government securities, net of provision for expected credit losses (see Note 3)		
	Term deposits (with maturities of more than 3 months from the date of acquisition)		
IFRS 7-11A	The equity instruments that the Company has irrevocably elected to be		
IFRS 9-5.7.5	measured at fair value through other comprehensive income are:		
IFRS 7-11A(a)	120,000 ordinary shares in ABC Ltd		
	56,500 ordinary shares in DEF Ltd		
IFRS 7-11A(c)			
IFRS 7-11A(b)	These are unquoted investments held for long term strategic purposes and the directors are of the opinion that recognising short term fluctuations in the fair value of these investments in profit or loss would be inappropriate.		
IFRS 7-26	The fair values of financial assets measured at amortised cost at the balance sheet date were:		
	Non-current		
	Government securities		
	Corporate bonds		
	Current		
	Government securities		
	Term deposits		

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23. Other financial assets (continued)

IFRS 13-91(a) The fair values of government securities are based on prices published by brokers (Level 2). Fair values of corporate bonds and term deposits are based on discounted cash flows using a discount rate based on current market rates offered for deposits with similar credit risk and maturity dates (Level 2).

IFRS 13-93(b) The categorisation of assets carried at fair value by the levels defined in Note 1(a) is as follows:

	Level 1	Level 2	Level 3	Total
	KSh'000	KSh'000	KSh'000	KSh'000
At 31st December 2020				
<u>Financial instruments measured at fair value</u>				
<u>through profit or loss</u>				
Equity instruments				
<u>Financial assets measured at fair value</u>				
<u>through other comprehensive income</u>				
Equity instruments designated as				
such upon initial recognition				
Total				
At 31st December 2019				
<u>Financial instruments measured at fair value</u>				
<u>through profit or loss</u>				
Equity instruments				
<u>Financial assets measured at fair value</u>				
<u>through other comprehensive income</u>				
Equity instruments designated as				
such upon initial recognition				
Total				

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NOTES (CONTINUED)

23. Other financial assets (continued)

IFRS 13-93(e)

The movement in the fair value of those assets measured at fair value based on Level 3 were as follows:

		Equity investments measured at fair value through other comprehensive income KSh'000	Equity investments measured at fair value through profit or loss KSh'000	Total KSh'000
	Year ended 31st December 2020			
	At start of year			
IFRS 13-93(e)(iii)	Purchases			
	Sales			
	Total gains or losses:			
IFRS 13-93(e)(i)	- recognised in the profit or loss			
IFRS 13-93(e)(ii)	- recognised in other comprehensive income			
	At end of year			
IFRS 13-93(f)	Total gains or losses for the period included in the profit and loss account for assets held at the end of the reporting period			
	Year ended 31st December 2019			
	At start of year			
IFRS 13-93(e)(iii)	Purchases			
	Sales			
	Total gains or losses:			
IFRS 13-93(e)(i)	- recognised in the profit or loss			
IFRS 13-93(e)(ii)	- recognised in other comprehensive income			
	At end of year			
IFRS 13-93(f)	Total gains or losses for the period included in the profit and loss account for assets held at the end of the reporting period			
			2020	2019
IAS 2-36(b)	24. Inventories		KSh'000	KSh'000
	Raw materials			
	Packaging materials			
	Consumables			
	Work-in-progress			
	Finished goods			

Write down of inventories recognised as an expense during the year amounted to KSh xxx,000 (2019: KSh xxx,000).

IAS 2-36(c)

The carrying amount of inventory carried at fair value less costs to sell* is KSh xxx,000 (2019: KSh xxx,000).

IAS 2-3(b)

**['Fair value less costs to sell' is not the same as 'net realisable value'. It is only commodity broker-traders that are allowed to carry inventory at fair value less costs to sell.]*

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NOTES (CONTINUED)

		2020	2019
		KSh'000	KSh'000
	25. Trade and other receivables		
	Trade receivables (Note 32(iii))		
	Other receivables		
	Other receivables from related parties (Note 32(iii))		
	Less: provision for expected credit losses (see Note 3)		
	Net trade and other receivables		
	Prepayments		
IFRS 7-29(a)	<i>[Disclosure of the fair value of trade and other receivables is required if the carrying amount is not a reasonable approximation of fair value.]</i>		
IFRS 15-App A	26. Contract assets		
	Contracts for the installation of electrical equipment		
IFRS 15-118	This represents revenue recognised based on inputs in excess of amounts invoiced to customers (see Note 1(d)(ii)). The significant increase in the current year is as a result of two major contracts being won during the current year.		
IFRS 15-113(b)	No impairment losses have been recognised on contract assets as the probability of default is considered insignificant.		
	27. Cash and cash equivalents	2020	2019
		KSh'000	KSh'000
IAS 7-45	For the purpose of the statement of cash flows, cash and cash equivalents comprise the following:		
	Cash and current account balances		
	Short-term bank deposits		
	Cash at bank and in hand		
	Bank overdraft (Note 13)		
IAS 7-48	<i>[If there are significant cash and cash equivalent balances held by the entity that are not available for its use, this should be disclosed.]</i>		
	28. Trade and other payables		
	Trade payables (Note 32(iii))		
	Accruals		
	Other payables		
	Payable to directors (Note 32(vii))		
	Payables to related parties (Note 32(iii))		
IFRS 7-29(a)	<i>[Disclosure of the fair value of trade and other payables is required if the carrying amount is not a reasonable approximation of fair value.]</i>		

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NOTES (CONTINUED)

		2020	2019
		KSh'000	KSh'000
IFRS 15-App A	29. Contract liabilities		
	Contracts for the installation of electrical equipment		
IFRS 15-116(a) IFRS 15-118 IFRS 15-116(b)	This represents amounts invoiced to customers in excess of revenue recognised based on inputs (see Note 1(d)(ii)). There were no significant changes during the year. The contract liability at the beginning of the year of KSh xxx,000 (2019: KSh xxx,000) has been recognised as revenue during the year.		
	30. Dividends		
IAS 1-107	During the year, a final dividend in respect of the previous year of KSh xxx,000 per share amounting to KSh xxx,000 (2019: KSh xx per share amounting to KSh xxx,000) and an interim dividend in respect of the current year of KSh xx per share amounting to KSh xxx,000 (2019: KSh xx per share amounting to KSh xxx,000) was paid. Payment of dividends to shareholders (other than companies owning more than 12.5% of the issued shares) is subject to deduction of withholding tax at a rate of 5% for residents and 10% for non-residents.		
IAS 1-137	At the forthcoming annual general meeting, a final dividend in respect of the year ended 31st December 2020 of KSh xx per share amounting to KSh xxx,000 (2019: KSh xx per share amounting to KSh xxx,000) is to be proposed. This has not been recognised in these financial statements.		
IAS 12-81(i)	<i>[If payment of the proposed dividend would trigger payment of compensating tax, the amount of such tax should be disclosed.]</i>		
	31. Related party transactions		
IAS 24-13	The holding company is, incorporated in, while the ultimate holding company is, incorporated in The Company is related to other companies which are related through common shareholding or common directorships.		
IAS 24-18, 19	The following transactions were carried out with related parties.		
	i) Purchase of goods and services	2020	2019
		KSh'000	KSh'000
	- Parent company		
	- Subsidiaries		
	- Associate		
	- Other related parties		
	ii) Sale of goods and services		
	- Parent company		
	- Subsidiaries		
	- Associate		
	- Other related parties		
IAS 24-23	Sales and purchases to/from related parties were made at terms and conditions similar to those offered to/by major customers/suppliers <i>[This disclosure, if made, needs to be substantiated]</i> .		

NOTES (CONTINUED)

		2020	2019
		KSh'000	KSh'000
31. Related party transactions (continued)			
iii) Outstanding balances arising from sale and purchase of goods/services			
Trade receivables from related parties (Note 25)			
- Parent company			
- Subsidiaries			
- Associate			
- Other related parties			
Other receivables from related parties (Note 25)			
- Parent company			
- Subsidiaries			
- Associate			
- Other related parties			
Trade payables to related parties (Note 28)			
- Parent company			
- Subsidiaries			
- Associate			
- Other related parties			
Other payables to related parties (Note 28)			
- Parent company			
- Subsidiaries			
- Associate			
- Other related parties			
There are no impairment provisions held against any related party balances.			
iv) Loans from related parties [for holding company, separate disclosure required]			
At 1st January			
Amounts received during the year			
Interest charged			
Amounts repaid			
At 31st December			
v) Key management compensation (including directors' remuneration)			
IAS 24-17(a) Salaries and other employment benefits			
IAS 24-17(b) Post-employment benefits			
IAS 24-17(c) Other long-term benefits			
IAS 24-17(d) Termination benefits			
vi) Directors' benefits and other remuneration			
- salaries			
- fees			
- gains made by directors on the exercise of share options			
- benefits received or receivable under long-term incentive schemes			
- payments for loss of office			
- benefits receivable, and contributions for the purpose of			
- consideration paid to, or receivable by, third parties for			

NOTES (CONTINUED)

31. Related party transactions (continued)

		2020 KSh'000	2019 KSh'000
CA - 651(1)	vii) Directors' advances and credits		
	At 1st January		
	Directors' fees		
	Amounts received from directors during the year		
	Payments on behalf of directors		
	Interest charged/(paid)		
	Amounts re-paid		
	At 31st December		
	The advances to directors are unsecured and bear interest at 10% per annum. They are all repayable within 2 years of the reporting date.		
CA - 651(1)	viii) Guarantees entered into by the Company on behalf of the directors		
CA - 651(4)	<i>[Describe the nature and terms of any such guarantees, including the maximum liability that may be incurred and any amount paid or liability incurred by the company for the purpose of fulfilling the guarantee.]</i>		
	ix) Contingencies		
IAS 24-21(h)	The Company has guaranteed a bank loan to <i>[parent Company, subsidiaries, associates or other related party]</i> of KSh xxx,000.		

32. Commitments

Capital commitments

Capital expenditure contracted for at the balance sheet date but not recognised in the financial statements is as follows:

		2020 KSh'000	2019 KSh'000
IAS 16-74(c)	Property, plant and equipment		
IAS 40-75(h)	Investment property		
IAS 38-122(e)	Intangible assets		

33. Contingent liabilities

IAS 37-86	In the normal course of operations, the Kenya Revenue Authority carried out a tax audit and has subsequently raised an assessment of KSh xxx,000. Based on professional advice received, the directors estimate that no material liability will arise on the assessment and hence have made no provision.
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[Guarantees and letters of credit issued by a bank on behalf of the company do not normally meet the definition of a contingent liability.]

NOTES (CONTINUED)

34. New and revised financial reporting standards

IAS 8-30

The Company has not applied the following new and revised standards and interpretations that have been published but are not yet effective for the year beginning 1st January 2020. [Tailor as appropriate: IAS 8-30(b) requires that the entity discloses known or reasonably estimable information relevant to assessing the possible impact that the application will have on the financial statements in the period of initial application.]

Amendments to IFRS 16 titled Covid-19 Related Rent Concessions (issued in May 2020)

The amendments, applicable to annual periods beginning on or after 1 June 2020, permit lessees, as a practical expedient, not to assess whether particular rent concessions occurring as a direct consequence of the covid-19 pandemic are lease modifications and instead to account for those rent concessions as if they are not lease modifications.

Amendments to IAS 37 titled Onerous Contracts - Cost of Fulfilling a Contract (issued in May 2020)

The amendments clarify that for the purpose of assessing whether a contract is onerous, the cost of fulfilling the contract includes both the incremental costs of fulfilling that contract and an allocation of other costs that relate directly to fulfilling contracts. They are effective for contracts for which an entity has not yet fulfilled all its obligations on or after 1 January 2022.

Amendments to IAS 16 titled Property, Plant and Equipment: Proceeds before Intended Use (issued in May 2020)

The amendments, applicable to annual periods beginning on or after 1 January 2022, prohibit a company from deducting from the cost of property, plant and equipment amounts received from selling items produced while the company is preparing an asset for its intended use. Instead, a company will recognise such sales proceeds and related cost in profit or loss.

Amendment to IFRS 1 titled Subsidiary as a First-time Adopter (issued in May 2020 as part of the Annual Improvements to IFRS Standards 2018-2020)

The amendment, applicable to annual periods beginning on or after 1 January 2022, provides a subsidiary that becomes a first-time adopter later than its parent with an exemption relating to the measurement of its assets and liabilities. The exemption does not apply to components of equity.

Amendment to IFRS 9 titled Fees in the '10 per cent' Test for Derecognition of Financial Liabilities (issued in May 2020 as part of the Annual Improvements to IFRS Standards 2018-2020)

The amendment, applicable to annual periods beginning on or after 1 January 2022, to IFRS 9 clarifies the fees that a company includes when assessing whether the terms of a new or modified financial liability are substantially different from the terms of the original financial liability.

Amendment to IAS 41 titled Taxation in Fair Value Measurements (issued in May 2020 as part of the Annual Improvements to IFRS Standards 2018-2020)

The amendment, applicable to annual periods beginning on or after 1 January 2022, to IAS 41 removed the requirement to exclude taxation cash flows when measuring fair value. This amendment aligned the requirements in IAS 41 on fair value measurement with those in other IFRS Standards.

NOTES (CONTINUED)

34. New and revised financial reporting standards (continued)

IFRS 17 Insurance Contracts (issued in May 2017)

The new standard, effective for annual periods beginning on or after 1st January 2023, establishes principles for the recognition, measurement, presentation and disclosure of insurance contracts issued. It also requires similar principles to be applied to reinsurance contracts held and investment contracts with discretionary participation features issued. The objective is to ensure that entities provide relevant information in a way that faithfully represents those contracts. The Company does not issue insurance contracts.

Amendments to IAS 1 titled Classification of Liabilities as Current or Non-current (issued in January 2020)

The amendments, applicable to annual periods beginning on or after 1 January 2023, clarify a criterion in IAS 1 for classifying a liability as non-current: the requirement for an entity to have the right to defer settlement of the liability for at least 12 months after the reporting period.

Amendments to IFRS 10 and IAS 28 titled Sale or Contribution of Assets between an Investor and its Associate or Joint Venture (issued in September 2014)

The amendments, applicable from a date yet to be determined, address a current conflict between the two standards and clarify that a gain or loss should be recognised fully when the transaction involves a business, and partially if it involves assets that do not constitute a business.

[The above list of revised standards and interpretations was drafted in August 2020. It should be extended to include all such changes up to the date of approval of the financial statements. It is applicable for 31st December 2020 year ends only and may need to be amended for earlier or later periods. A summary of each new standard or amendment is included above for guidance: for new or amended standards that are not expected to have any impact on the financial statements, only the name of the standard or amendment needs to be disclosed.]

SPECIMEN FINANCIAL STATEMENTS

APPENDIX - NEW AND REVISED STANDARDS FOR 2020

[This appendix is for guidance only, and does not form part of the Specimen Financial Statements. The summary below is applicable for 31st December 2020 year ends only.]

The following new and revised standards have become effective for the first time in the financial year beginning 1st January 2020:

Amendments to IFRS 3 titled Definition of a Business (issued in October 2018)

The amendments, applicable to business combinations for which the acquisition date is on or after the beginning of the first annual reporting period beginning on or after 1st January 2020 and to asset acquisitions that occur on or after the beginning of that period, clarify the definition of a business, with the objective of assisting entities to determine whether a transaction should be accounted for as a business combination or as an asset acquisition.

Amendments to IAS 1 and IAS 8 titled Definition of Material (issued in October 2018)

The amendments, applicable to annual periods beginning on or after 1 January 2020, clarify the definition of material and how it should be applied by including in the definition guidance that previously featured elsewhere in IFRS.

Amendments to IFRS 9, IAS 39 and IFRS 7 titled Interest Rate Benchmark Reform (issued in September 2019)

The amendments, applicable to annual periods beginning on or after 1 January 2020, modify specific hedge accounting requirements so that entities apply those hedge accounting requirements assuming that the interest rate benchmark on which the hedged cash flows and cash flows of the hedging instrument are based is not altered as a