

THE PFM & IPSAS CONFERENCE

TOPIC: MIGRATION TO ACCRUAL ACCOUNTING

PRESENTED BY;

CPA Dr. SOLOMON NGAHU, PhD, FA HEAD OF FINANCIAL REPORTING UNIT NATIONAL TREASURY — HQ

Presentation Outline



- ✓ Introduction to financial reporting
- ✓ Standards and guidelines in Kenya
- ✓ Steps towards migration to accrual
- ✓ Public Sector Institutional table
- ✓ Public Sector Reporting Entities
- ✓ Why IPSAS Accrual
- ✓ Where are we as Kenya?
- ✓ Are we ready to migrate ?
- ✓ Factor for successful migration to IPSAS Accrual
- ✓ Approaches for migration to cash basis
- ✓ Challenges that hinder migration to Accrual basis
- ✓ Updates of IPSAS
- ✓ Recommended Practice Guideline
- ✓ Quotable Quotes

Introduction



- ❖ An **ACT** of Parliament to provide for the effective mgt. of public finances by the National & County Govt`s and other public entities; the oversight responsibility of Parliament & County Assemblies; the different responsibilities of Govt. entities & other bodies, and for connected purposes.
- ❖ Sec. 192 195 − Establishment of the PSASB, its composition, functions & mandate, vacation of office.
- *Establishment of Financial Reporting Unit under the office of Director Accounting Services, National Treasury. The Unit is aimed at offering technical assistance to all public entities

Standards and Guidelines



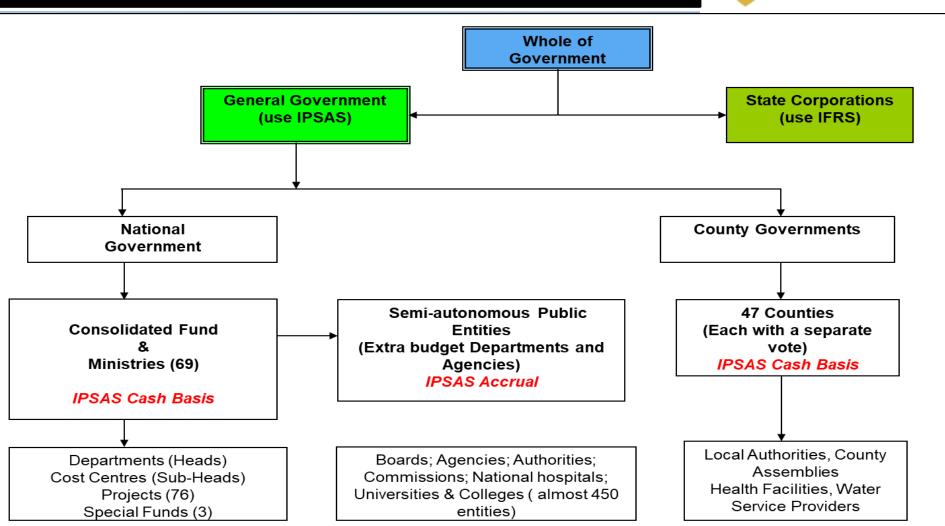
- The PSASB ADOPTED the financial reporting standards applicable to public sector entities as follows:
 - National Government and County Governments –
 IPSAS Cash basis of accounting; (Modified Cash basis)
 - Semi Autonomous Government Agencies & TVETs IPSAS accrual; and
 - ▶ State Corporations (GBEs) IFRS.
- ❖The Standards became effective on 1st July 2014 and were communicated to the entities via Treasury Circular dated 1st July 2014 and subsequently gazetted on 8th August 2014.
- Financial reporting templates are reqularly updated.

Steps toward Migration-IPSAS Accrual

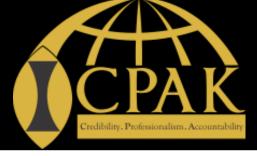


Public Sector Institutional Framework





Public Sector Reporting Entities



ENTITIES	No.	Applicable Standard
Consolidated Funds Services	4	IPSAS Cash
MDAs`,	65	IPSAS Cash
Development Projects	208	IPSAS Cash
County Government- Executive	47	IPSAS Cash
County Government- Assemblies	47	IPSAS Cash
County Corporations	126	IPSAS Accrual
Sate Corporations & SAGAs	472	IPSAS & IFRS
Water Companies	81	IFRS
Total Reporting Entities	1050	

Teachers
Training Colleges



Level 4 & 5 Hospitals



Public Schools

Why IPSAS ACCRUAL BASIS



- ✓ High quality, credible, internationally recognised standards
- ✓ Users have relevant, transparent information to make decisions and hold officials to account
- ✓ Ease of audit and audit trails
- ✓ Deal with public sector specific issues, e.g. concepts level, compliance with budget, non-exchange transactions
- ✓ Credible basis for reporting government financial statistics
- ✓ Facilitate government wide consolidation of Financial Statements
- ✓ Enhance global comparison of financial reports and surveys
- ✓ Enhance use of public resources and accountability
- ✓ Enhancement of financial disclosures
- ✓ Better management of expense ("delivery principle")

IN KENYA WHERE ARE WE?



2018-2024

2012/13

- PFM Act of 2012;
- SCOA in place;
- IFMIS reengineered

2013/14

- PSASB formed:
- Standards promulgate d:
- Templates introduced

2014/15

- 100% compliance to PSASB reporting formats
- First consolidated Financial Statements
- 1ST Review by IMF

2015/16

- Reports automated in IFMIS;
- Financial regulations in place
- First set of central government consolidated FS
- Consolidated statements published

2016/17

- Enhanced compliance to cash basis;
- Additional disclosures;
- Model financial statements prepared;
- Bank Reconciliation n issues progressively resolved:

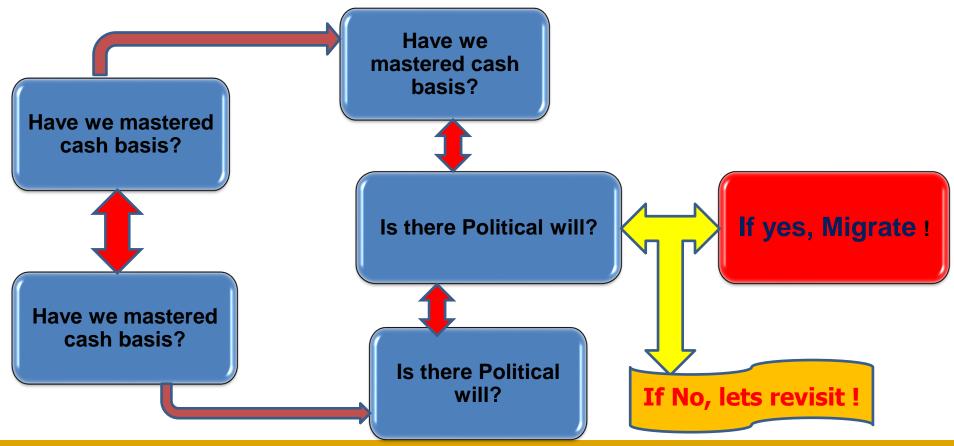
-All public sector institutions have been identified with defined financial reporting & Legal frameworks.

- -Do we have
 resources to
 support
 migration to
 accrual basis ?
- -Why are not migrating to the full accrual basis?

Are we ready for full Accrual?



The following are key the fundamental questions to respond to before initiating migrating fully to accrual basis;



Factors for successful for Accrual basis of reporting



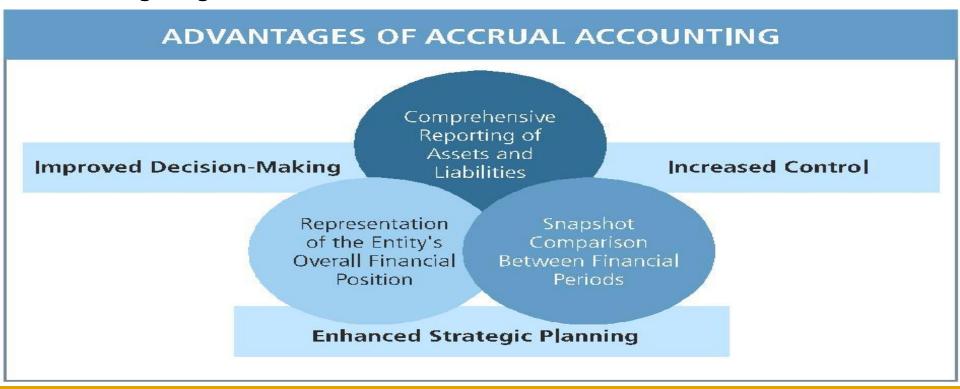
The following **nine** components has been identified as key factors for successful migration to accrual accounting:

- 1) Legal and Policy framework
- 2) Political commitment;
- 3) Commitment of core management & Steering Committee;
- 4) Assets and liabilities, guidelines and policies;
- 5) Systems, system infrastructure and technologies;
- 6) Stakeholder engagement;
- 7) Capacity Building and;
- 8) Resource requirements
- 9) Effective project management road-map

Advantages of Adopting IPSAS, Accrual



- ✓ The most significant change arising from IPSAS is the requirement for whole public sector to move from a cash basis to an accrual basis of accounting.
- ✓ The major advantages of accrual accounting are summarized in the following diagram:



Approaches In Adoption Of Accrual basis of Reporting



- Big bang Very rare and not recommended
- Phased approach Preferred / Recommended

The following is the most recommended steps;

- 1. Identify priority areas- e.g begin with voted entities (MDAs and later to County Governments.
- 2. **Identify control** of the national government on other levels of government and government owned entities(Control as laid out in IPSAS 35)
- 3. Piloting of IPSAS-Consider to apply simpler standards first before moving on to the complex

Challenges for Migration to Accrual Accounting

The following are the key limitations that may affect migration from cash to IPSAS Accrual;

- 1) Lack of support by the Senior management and staff
- Lack of Stakeholder backing
- 3) Complex Legislation processes
- 4) High costs of running the project
- 5) Lack of Politics support
- 6) Funding Constraints
- 7) Lack of adequate human resource experts
- 8) Fear of unknown, leading to resistance to change

Updates on Improved IPSAS



- The International Public Sector Accounting Standards Board (IPSASB) introduced the following IPSAS;
- ✓ IPSAS 22—Disclosure of financial information about the general government sector.
- ✓ **IPSAS 34**—Separate financial statements
- ✓ **IPSAS 35**—Consolidated financial statements
- ✓ IPSAS 36—Investments in associates and joint ventures
- ✓ **IPSAS 37**—Joint arrangements
- ✓ IPSAS 38— Disclosure of interests in other entities
- ✓ IPSAS 39— Employee benefits
- ✓ IPSAS 40 —Public sector combinations
- ✓ IPSAS 41—Financial instruments
- ✓ **IPSAS 42**—Social benefits

DO WE UNDERSTAND & APPLY RPGS'?



- The International Public Sector Accounting Standards Board (IPSASB) sometimes finds that topics it takes on to its agenda result in an output that is not possible to turn into an accounting standard.
- ❖ However, rather than lose the excellent thinking that has gone into considering the topic, the IPSASB captures it within a Recommended Practice Guideline (RPG).
- ❖ RPGs are pronouncements that provide guidance on the best available practice in reporting.
- Currently there are three RPGs issued.
- ✓ RPG 1- Reporting on the Long-Term Sustainability of an Entity's Finance
- ✓ RPG 2 —Financial Statement Discussion and Analysis
- ✓ RPG 3 Reporting Service performance Information

DISCUSSIONS



QUESTION AND ANSWER

QUOTES OF THE DAY

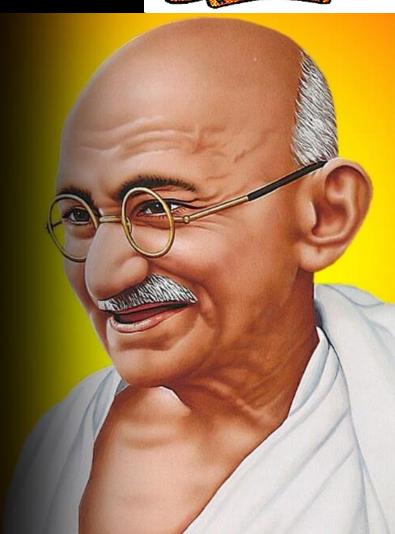




FINALY;

"The best way to find yourself is to lose yourself in the service of others."

- Mahatma Gandhi



CONTACTS



CPA Dr. SOLOMON NGAHU, PhD, PFA
Head of Financial Reporting Unit, The National Treasury
+254723508542 /+254722834192

Solomon.ngahu3@gmail.com / solomon.ngahu@treasury.go.ke